

# **ALGOMA CENTRAL CORPORATION**

## 2022 INTERIM REPORT TO SHAREHOLDERS

For the Three and Six Months Ended June 30, 2022 and 2021



**Your** Marine Carrier of Choice™

## TABLE OF CONTENTS

General	1
Business Profile	1
Important Information About This MD&A	1
Adjusted Performance Measures	6
Business Segment Discussion	
Domestic Dry-Bulk	7
Product Tankers	8
Ocean Self-Unloaders	9
Global Short Sea Shipping	10
Investment Properties	11
Corporate	11
Consolidated	12
Contingencies	12
Financial Condition, Liquidity and Capital Resources	13
Normal Course Issuer Bid	14
Commitments	14
Disclosure Controls and Procedures and Internal Controls over Financial Reporting	14
Notice of Disclosure of No Audit Review	15
Interim Condensed Consolidated Statement of Earnings	16
Interim Condensed Consolidated Statement of Comprehensive Earnings	16
Interim Condensed Consolidated Balance Sheet	17
Interim Condensed Consolidated Statement of Changes in Equity	18
Interim Condensed Consolidated Statement of Cash Flows	19
Notes to the Interim Condensed Consolidated Financial Statements	20

## General

This Management's Discussion and Analysis ("MD&A") of the Company should be read in conjunction with its Interim Condensed Consolidated Financial Statements for the three and six months ended June 30, 2022, and 2021 and related notes thereto and has been prepared as at August 5, 2022.

This MD&A has been prepared by reference to the disclosure requirements established under National Instrument 51-102 "Continuous Disclosure Obligations" of the Canadian Securities Administrators. Additional information on the Company, including its 2021 Annual Information Form, is available on SEDAR's website at [www.sedar.com](http://www.sedar.com) or on the Company's website at [www.algonet.com](http://www.algonet.com).

## Business Profile

Algoma Central Corporation owns and operates the largest fleet of dry and liquid bulk carriers operating on the Great Lakes - St. Lawrence Waterway, including self-unloading dry-bulk carriers, gearless dry-bulk carriers and product tankers. Algoma also owns ocean-going self-unloading dry-bulk vessels operating in international markets and a 50% interest in global joint ventures, which own a diversified portfolio of dry-bulk fleets operating internationally. In addition to its owned vessels, the Company provides operational management for four vessels; one owned by G3 Canada Limited and three by NovaAlgoma Cement Carriers ("NACC"), a related party.

The Company reports the results of its operations for six business units or segments. The largest is the Domestic Dry-Bulk segment, which includes the Company's 18 Canadian dry-bulk carriers. This segment serves a wide variety of major industrial sectors, including iron and steel producers, aggregate producers, cement and building material producers, salt producers and agricultural product distributors.

The Product Tanker fleet provides safe and reliable transportation of liquid petroleum products throughout the Great Lakes, St. Lawrence Seaway and Atlantic Canada regions. This business unit consists of seven double-hull product tankers employed in Canadian flag service. Domestic customers include major oil refiners, leading wholesale distributors, and large consumers of petroleum products.

The Company's international Ocean Self-Unloaders segment consists of eight ocean-going self-unloading vessels and a 50% interest in a ninth self-unloader. The eight self-unloaders are part of the world's largest pool of ocean-going self-unloaders, which at the end of June 30, 2022 totalled 18 vessels.

The Global Short Sea Shipping segment, which consists of the Company's NovaAlgoma joint ventures, focuses on niche marine transportation markets featuring specialized equipment or services. The cement carrier fleet comprises pneumatic cement carriers servicing large global cement manufacturers that support infrastructure projects. The short sea mini-bulker fleet comprises owned ships, chartered vessels, and vessels operated under third party management contracts. The fleet supports the agricultural, cement, construction, energy and steel industries worldwide. The handy-size fleet is an opportunistic sales and purchase vessel platform.

The Investment Properties segment consisted of a shopping centre located in Sault Ste. Marie, Ontario. The shopping centre was sold on June 30, 2022.

The Corporate segment consists of the Company's head office expenditures, third party management services and other administrative functions of the Company.

## Impact of Seasonality on the Company

The nature of the Company's business is such that the earnings in the first quarter of each year are not indicative of the results for the other three quarters in the year. Due to the closing of the canal system and the winter weather conditions on the Great Lakes - St. Lawrence Waterway, the majority of the Domestic Dry-Bulk fleet does not operate for most of the first quarter. In addition, significant repair and maintenance costs are incurred in the first quarter to prepare the Domestic Dry-Bulk fleet for the upcoming navigation season. As a result, first quarter revenues and earnings are significantly lower than those of the remaining quarters in the year.

## Important Information About This MD&A

The reporting currency used is the Canadian dollar and all amounts are reported in thousands of Canadian dollars, except for per share data, and unless otherwise noted.

## Forward-Looking Statements

Algoma Central Corporation's public communications often include written or oral forward-looking statements. Statements of this type are included in this document and may be included in other filings with Canadian securities regulators or in other communications. All such statements are made pursuant to the safe harbour provisions of any applicable Canadian securities legislation. Forward-looking statements may involve, but are not limited to, comments with respect to our objectives and priorities for 2022 and beyond, our strategies or future actions, our targets, expectations for our financial condition or share price and the results of or outlook for our operations or for the Canadian, U.S. and global economies. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements.

By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties. There is significant risk that predictions, forecasts, conclusions or projections will not prove to be accurate, that our assumptions may not be correct and that actual results may differ materially from such predictions, forecasts, conclusions or projections. We caution readers of this document not to place undue reliance on our forward-looking statements as a number of factors could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed in the forward-looking statements.

The future outcomes that relate to forward-looking statements may be influenced by many factors, including but not limited to:

- the impact of climate change on markets served by our customers, including the impact of drought conditions on agricultural outputs and the impact of winter conditions on production and/or sale of certain commodities;
- the economic impact of global pandemics in Canada, the U.S., and other global markets;
- general economic and market conditions in the countries in which we operate;

- our success in maintaining and securing our information technology systems, including communications and data processing from accidental and malicious threats
- our success in securing contract renewals and maintaining existing freight rates with existing customers;
- our success in securing contracts with new customers at acceptable freight rates;
- evolving regulations focused on carbon emissions and ballast water treatment that could require capital investments and increase costs that may not be recoverable from revenues;
- our ability to attract and retain qualified employees;
- interest rate and currency value fluctuations;
- our ability to execute our strategic plans and to complete and integrate acquisitions;
- critical accounting estimates;
- operational and infrastructure risks, including on-going maintenance and operational reliability of the St. Lawrence Seaway and Welland Canal;
- on-time and on-budget delivery of new ships from shipbuilders;
- general political conditions;
- labour relations with our unionized workforce;
- the possible effects on our business of war or terrorist activities;
- disruptions to public infrastructure, such as transportation, communications, power or water supply, including water levels;
- technological changes;
- significant competition in the shipping industry and from other transportation providers;
- reliance on partnering relationships;
- appropriate maintenance and repair of our existing fleet by third-party contractors;
- health and safety regulations that affect our operations can change and be onerous and the risk of safety incidents can affect results;
- a change in applicable laws and regulations, including environmental regulations, could materially affect our results;
- economic conditions may prevent us from realizing sufficient investment returns to fund our defined benefit plans at the required levels;
- our ability to raise new equity and debt financing if required;
- general weather conditions or natural disasters;
- the seasonal nature of our business; and
- risks associated with the lease and ownership of real estate.

This should not be considered a complete list of all risks to which the Company may be subject from time to time. When relying on forward-looking statements to make decisions with respect to the Company, investors and others should carefully consider these factors, as well as other uncertainties and potential events and the inherent uncertainty of forward-looking statements.

The Company does not undertake to update any forward-looking statements, whether written or oral, that may be made, from time to time, by the organization or on its behalf, except as required by law. The forward-looking information contained in this document is presented for the purpose of assisting our shareholders in understanding our financial position as at and for the periods ended on the dates presented and our strategic priorities and objectives and may not be appropriate for other purposes.

For more information, please see the discussion of risks in the Company's Annual Information Form for the year ended December 31, 2021, which outlines in detail certain key factors that may affect the Company's future results. The Annual Information Form can be found on the Company's website at [www.algonet.com](http://www.algonet.com) and on SEDAR's website at [www.sedar.com](http://www.sedar.com).

### Ocean Self-Unloaders

Algoma participates in the world's largest pool of ocean-going self-unloaders (the "Pool"). The Pool's commercial results reflect a pro-rata share of Pool revenue and voyage costs (in operating expenses) for the Company's eight 100% owned ships. The costs incurred to operate these ships are recorded in operating expenses. Earnings from the partially owned ship operating in this sector are included in the Company's joint venture, Marbulk. Algoma does not incur selling expenses on ocean self-unloader business, but instead pays a commercial fee to the Pool manager, which is reflected as an operating expense.

### Global Short Sea Shipping

Revenue from the Global Short Sea segment, in which we participate via joint ventures, is not included in the consolidated revenue figure. The Company's 50% share of net earnings, adjusted for amortization arising from vessel purchase price allocation and intangibles, is included in net earnings of joint ventures in our consolidated earnings.

### Non-GAAP Measures

This MD&A uses several financial measures to assess its performance including earnings before interest, income taxes, depreciation, and amortization (EBITDA), free cash flow, return on equity, and adjusted performance measures. Some of these measures are not calculated in accordance with Generally Accepted Accounting Principles (GAAP), which are based on International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), are not defined by GAAP, and do not have standardized meanings that would ensure consistency and comparability among companies using these measures. From Management's perspective, these non-GAAP measures are useful measures of performance as they provide readers with a better understanding of how management assesses performance. The non-GAAP measures that are used throughout this report are defined below and can also be referred to in the sections entitled *EBITDA*, *Free Cash Flow*, *Select Financial and Operational Performance* and *Adjusted Performance Measures*.

#### EBITDA

EBITDA is not intended to represent cash flow from operations, and it should not be considered as an alternative to net earnings, cash flow from operations, or any other measure of performance prescribed by IFRS. Management considers EBITDA to be a meaningful measure to assess its operating performance in addition to other IFRS measures. It is included because Management believes it can be useful in measuring its ability to service debt, fund capital expenditures, expand its business and a metric that it is based on is used by credit providers in the financial covenants of the Company's senior secured long-term debt.

### *Free Cash Flow*

Management believes that free cash flow is a useful measure of liquidity as it demonstrates the Company's ability to generate cash for debt obligations and for discretionary uses such as payments of dividends, investing activities and additions of property, plant, and equipment. The Company defines its free cash flow as cash from operating activities less debt service and capital required for maintenance of existing assets.

### *Adjusted Performance Measures*

Management assesses results on a reported and adjusted basis and considers both as useful measures of performance. Adjusted results remove items of note from reported results and are used to calculate the adjusted measures. Items of note include certain items of significance that arise from time-to-time which Management believes are not reflective of underlying business performance. Management believes that adjusted measures provide the reader with a better understanding of how we assess underlying business performance and facilitate a more informed analysis of trends.

## Select Financial and Operational Highlights

### Financial Highlights

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Reported revenue	\$ 183,463	\$ 167,687	\$ 268,566	\$ 245,286	\$ 15,776	\$ 23,280
Freight revenues <sup>(1)</sup>	217,235	198,807	330,278	303,944	18,428	26,334
Operating earnings	32,081	39,295	5,470	9,902	(7,214)	(4,432)
Net earnings	47,045	32,315	27,474	9,899	14,730	17,575
Basic earnings per share	1.24	0.85	0.73	0.26	0.39	0.47
Diluted earnings per share	1.12	0.78	0.69	0.26	0.34	0.43
EBITDA <sup>(2)</sup>	61,412	61,860	59,292	55,208	(448)	4,084
Free Cash Flow <sup>(3)</sup>	5,489	8,921	(10,458)	7,628	(3,432)	(18,086)

As at	June 30		December 31		2022 vs. 2021
	2022	2021	2022	2021	
Common shares outstanding	37,805,027	37,800,943			4,084
Total assets	\$ 1,226,453	\$ 1,200,083			\$ 26,370
Total long-term financial liabilities	\$ 395,659	\$ 391,682			\$ 3,977

(1) Freight revenues includes our 50% share of freight revenue from the Global Short Sea Shipping segment and excludes revenues from non-marine activities of the Company.

(2) See the section entitled Important Information About This MD&A - EBITDA for an explanation of this non-GAAP measure.

(3) See the section entitled Important Information About This MD&A - Free Cash Flow for an explanation of this non-GAAP measure.

### Revenues

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Reported Revenue	\$ 183,463	\$ 167,687	\$ 268,566	\$ 245,286	\$ 15,776	\$ 23,280
<b>Freight revenues<sup>(1)</sup></b>						
Domestic Dry-Bulk	\$ 99,289	\$ 96,844	\$ 123,874	\$ 121,397	\$ 2,445	\$ 2,477
Product Tankers	31,923	28,688	49,959	46,905	3,235	3,054
Ocean Self-Unloaders	50,292	40,006	90,613	72,501	10,286	18,112
Global Short Sea Shipping <sup>(1)</sup>	35,731	33,269	65,832	63,141	2,462	2,691
<b>Total freight revenues</b>	<b>\$ 217,235</b>	<b>\$ 198,807</b>	<b>\$ 330,278</b>	<b>\$ 303,944</b>	<b>\$ 18,428</b>	<b>\$ 26,334</b>

(1) Freight revenues include our 50% share of freight revenue from the Global Short Sea Shipping segment. The Investment Properties and Corporate segments do not generate freight revenue.

### Financial Results

#### Second quarter and first half of 2022 compared to the same periods in 2021

- Base freight rates in the Domestic Dry-Bulk segment have modestly improved across several sectors and fuel prices are remaining high driving increased fuel cost recoveries during the first half of 2022. During the 2022 second quarter, these increases were offset by an 11% decrease in overall volumes which drove a 9% reduction in revenue days.
- Higher fuel costs recoveries continues to increase revenues in the Product Tanker segment for both periods, partially offset by unplanned outages on two vessels.
- Strong Pool results reflecting higher rates and higher fuel cost recoveries drove higher revenues in the Ocean Self-Unloader segment during the first half of 2022. During the second quarter, these increases were partially offset by more off-hire days due to the departure of the Honourable Henry Jackman for dry-dock at the beginning of June.
- Steady rate improvement and improved demand in the cement fleet continues to drive the increased earnings in the Global Short Sea Shipping segment. In addition, strong re-sale market conditions enabled us to generate gains from the sale of two vessels.
- The Sault Ste. Marie shopping centre that was held for sale within the Investment Properties segment sold at the end of June and a pre-tax gain of \$14,372 was recorded in the quarter.

## Operational Highlights

The following table lists key measures of the Company's operating performance, for the purpose of measuring the efficiency and effectiveness of our operations. The operational highlights below relate only to our Domestic Dry-Bulk, Product Tanker and Ocean Self-Unloader segments.

For the periods ended June 30	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
Total cargo carried (metric tonne) <sup>(1)</sup>	<b>9,061</b>	9,318	<b>13,535</b>	13,954
Tonne-kilometre travelled <sup>(2)</sup>	<b>12,721,531,335</b>	12,268,816,802	<b>19,028,066,818</b>	17,793,021,264
Vessel utilization <sup>(3)</sup>				
Domestic Dry-Bulk	<b>76 %</b>	92 %	<b>78 %</b>	91 %
Product Tankers	<b>100 %</b>	94 %	<b>88 %</b>	82 %
Ocean Self-Unloaders	<b>100 %</b>	100 %	<b>100 %</b>	100 %

(1) Total quantity of cargo in metric tonnes transported during the period.

(2) Total cargo tonne-kilometres travelled in the period. Calculated as cargo quantity multiplied by the distance in kilometres that the cargo quantity was transported.

(3) Total number of days that vessels operated expressed as a percentage of the total number of days that were available for vessels to operate based on a standard operating season. The standard season for Domestic Dry-Bulk excludes days on which the Welland Canal and St. Lawrence Seaway is closed.

## EBITDA

The Company uses EBITDA as a measure of the cash generating capacity of its businesses. The following table provides a reconciliation of net earnings in accordance with GAAP, to the non-GAAP EBITDA measure for the three and six months ended June 30, 2022, and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net earnings	\$ <b>47,045</b>	\$ 32,315	\$ <b>27,474</b>	\$ 9,899	\$ 14,730	\$ 17,575
<i>Adjustments to net earnings:</i>						
Depreciation and amortization	<b>17,000</b>	16,992	<b>33,745</b>	34,485	8	(740)
Other operating items	—	(2,730)	—	(3,031)	2,730	3,031
Interest expense, net	<b>5,020</b>	4,916	<b>9,994</b>	10,206	104	(212)
Gain on sale of property	<b>(14,372)</b>	(1,586)	<b>(14,372)</b>	(1,586)	(12,786)	(12,786)
Foreign currency gain	<b>(2,097)</b>	(527)	<b>(1,490)</b>	(580)	(1,570)	(910)
Income tax expense (recovery)	<b>8,947</b>	8,752	<b>(1,210)</b>	(1,990)	195	780
<i>Joint ventures</i>						
Interest expense	<b>890</b>	546	<b>1,268</b>	1,136	344	132
Foreign exchange loss (gain)	<b>282</b>	(80)	<b>197</b>	(237)	362	434
Depreciation and amortization	<b>5,993</b>	4,126	<b>10,803</b>	7,903	1,867	2,900
Impairment reversal	<b>(2,783)</b>	—	<b>(2,783)</b>	—	(2,783)	(2,783)
Income tax expense (recovery)	<b>269</b>	275	<b>446</b>	350	(6)	96
Gain on disposal of vessels	<b>(4,782)</b>	(1,139)	<b>(4,780)</b>	(1,347)	(3,643)	(3,433)
<b>EBITDA<sup>(1)</sup></b>	<b>\$ 61,412</b>	\$ 61,860	<b>\$ 59,292</b>	\$ 55,208	<b>\$ (448)</b>	\$ 4,084

(1) Please refer to the section entitled Important Information About This MD&A for an explanation of this non-GAAP measure.

## Adjusted Performance Measures

Management assesses results on a reported and adjusted basis and considers both as useful measures of performance. Adjusted results remove items of note from reported results and are used to calculate the adjusted measures noted below. Items of note include certain items of significance that arise from time to time which management believes are not reflective of underlying business performance. We believe that adjusted measures provide the reader with a better understanding of how management assesses underlying business performance and facilitates a more informed analysis of trends. Adjusted net earnings below is net of income tax. These measures do not have any standardized meaning prescribed by GAAP and therefore may not be comparable to similar measures presented by other companies.

The following table provides a reconciliation of net earnings and basic and diluted earnings per share in accordance with GAAP, as reported for the three and six months ended June 30, 2022 and 2021, to the adjusted non-GAAP performance measures presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
Net earnings	\$ 47,045	\$ 32,315	\$ 27,474	\$ 9,899
<i>Adjustments:</i>				
Impairment	—	4,320	—	4,320
Gain on sale of investment property	(10,563)	—	(10,563)	—
<b>Adjusted net earnings</b>	<b>\$ 36,482</b>	<b>\$ 36,635</b>	<b>\$ 16,911</b>	<b>\$ 14,219</b>
Basic earnings per share	\$ 1.24	\$ 0.85	\$ 0.73	\$ 0.26
Impact of adjustments per share	(0.28)	0.11	(0.28)	0.11
<b>Adjusted basic earnings per share</b>	<b>\$ 0.96</b>	<b>\$ 0.96</b>	<b>\$ 0.45</b>	<b>\$ 0.37</b>
Diluted earnings per share	\$ 1.12	\$ 0.78	\$ 0.69	\$ 0.26
Impact of adjustments per share	(0.25)	0.10	(0.25)	0.10
<b>Adjusted diluted earnings per share</b>	<b>\$ 0.87</b>	<b>\$ 0.88</b>	<b>\$ 0.44</b>	<b>\$ 0.36</b>

- In the second quarter of 2021, the Company recognized an impairment reversal on a vessel that was damaged and subsequently sold for scrap for an amount in excess of its carrying value.
- In the second quarter of 2022, a shopping centre in Sault Ste. Marie, Ontario was sold.



## Domestic Dry-Bulk Segment

### Financial Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Revenue	\$ 99,288	\$ 96,855	\$ 123,876	\$ 121,408	\$ 2,433	\$ 2,468
Operating expenses	(68,375)	(56,411)	(110,613)	(101,320)	(11,964)	(9,293)
Selling, general and administrative	(2,932)	(3,101)	(5,926)	(6,045)	169	119
Other operating items	—	2,730	—	3,031	(2,730)	(3,031)
Depreciation and amortization	(6,477)	(6,519)	(13,052)	(13,203)	42	151
Operating earnings (loss)	21,504	33,554	(5,715)	3,871	(12,050)	(9,586)
Gain on sale of property	—	1,586	—	1,586	(1,586)	(1,586)
Income tax (expense) recovery	(5,852)	(9,218)	1,380	(1,340)	3,366	2,720
Net earnings (loss)	\$ 15,652	\$ 25,922	\$ (4,335)	\$ 4,117	\$ (10,270)	\$ (8,452)

### Operational Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
<b>Volumes (metric tonnes)</b>						
Iron and steel	2,343	2,423	3,016	3,185	(80)	(169)
Construction	959	1,190	969	1,230	(231)	(261)
Agriculture	870	866	961	1,036	4	(75)
Salt	1,436	1,849	2,054	2,610	(413)	(556)
Total volumes	5,608	6,328	7,000	8,061	(720)	(1,061)
Revenue Days	1,276	1,404	1,662	1,803	(128)	(141)
Operating Days	1,325	1,451	1,690	1,566	(126)	124

### EBITDA

The following table provides a reconciliation of net earnings (loss) in accordance with GAAP to the non-GAAP EBITDA measure, as reported for the three and six months ended June 30, 2022 and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net earnings (loss)	\$ 15,652	\$ 25,922	\$ (4,335)	\$ 4,117	\$ (10,270)	\$ (8,452)
Adjustments to net earnings (loss):						
Depreciation and amortization	6,477	6,519	13,052	13,203	(42)	(151)
Income tax expense (recovery)	5,852	9,218	(1,380)	1,340	(3,366)	(2,720)
Other operating items	—	(2,730)	—	(3,031)	2,730	3,031
Gain on sale of property	—	(1,586)	—	(1,586)	1,586	1,586
EBITDA <sup>(1)</sup>	\$ 27,981	\$ 37,343	\$ 7,337	\$ 14,043	\$ (9,362)	\$ (6,706)

(1) Please refer to the section entitled Important Information About This MD&A for an explanation of this non-GAAP measure.

### 2022 Second Quarter Compared to Corresponding Period in 2021

The increase in revenue in the Domestic Dry-Bulk segment was primarily driven by increased fuel recoveries reflecting higher global oil prices and modestly improved base freight rates across several sectors. These increases were partially offset by 11% lower overall volumes which drove a 9% reduction in revenue days. The increase in fuel prices also affects operating costs; however, fuel costs are passed on to customers through the fuel component of freight rates.

Despite expectations of significantly lower grain volumes due to the drought in 2021, the impact of the war in Ukraine has shifted global grain trade patterns, resulting in more demand in Canada for grain to be shipped east through the Great Lakes to the Mediterranean. As a result of this shift, grain volumes were roughly the same in the second quarter compared to the prior year period. The decrease in overall volumes was mainly driven by lower volumes in the salt and construction sectors. The timing of shipments and cargo availability was a key factor in the lower construction volumes this quarter as cement producers have been challenged to procure raw materials and volumes are returning to more normal levels in the salt sector this year compared to experiencing record mining volumes in 2021.

Substantially higher fuel prices and the timing of spending on winter lay-up and maintenance in 2022 compared to 2021 led to a significant increase in operating expenses for the current year. Operating days for the fleet were lower in 2022 as initial uncertainty about grain volumes in the opening months of the season led us to defer the fit-out of less profitable ships to match expected customer demand. Operating cost savings associated with the reduction in operating days were largely offset by the impact of inflation on crew costs, supplies and repairs in the second quarter.

## 2022 Outlook

Cargo volumes for the second half of the year are expected to be strong across all commodities, driving increased fleet utilization through the remainder of the year. The war in Ukraine will likely continue to impact grain trading patterns and the current outlook for the Western Canadian grain crop in the fall is for a return to normal volumes.

## Product Tankers Segment

### Financial Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Revenue	\$ 31,923	\$ 28,688	\$ 49,959	\$ 46,905	\$ 3,235	\$ 3,054
Operating expenses	(23,590)	(19,276)	(38,706)	(32,728)	(4,314)	(5,978)
Selling, general and administrative	(1,120)	(1,081)	(2,373)	(2,128)	(39)	(245)
Depreciation and amortization	(3,530)	(3,510)	(6,755)	(7,005)	(20)	250
Operating earnings	3,683	4,821	2,125	5,044	(1,138)	(2,919)
Income tax expense	(1,204)	(1,618)	(792)	(1,678)	414	886
Net earnings	\$ 2,479	\$ 3,203	\$ 1,333	\$ 3,366	(724)	(2,033)

### Operational Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
<b>Volume (metric tonnes)</b>						
Petroleum products	658	603	1,072	954	55	118
Total volumes	658	603	1,072	954	55	118
Revenue days (owned fleet)	567	589	946	1,000	(22)	(54)
Operating days (owned fleet)	594	602	1,004	1,070	(8)	(66)
Outside charter days	6	—	—	—	6	—

### EBITDA

The following table provides a reconciliation of net earnings in accordance with GAAP to the non-GAAP EBITDA measure, as reported for the three and six months ended June 30, 2022 and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net earnings	\$ 2,479	\$ 3,203	\$ 1,333	\$ 3,366	(724)	(2,033)
Adjustments to net earnings:						
Depreciation and amortization	3,530	3,510	6,755	7,005	20	(250)
Income tax expense	1,204	1,618	792	1,678	(414)	(886)
EBITDA <sup>(1)</sup>	\$ 7,213	\$ 8,331	\$ 8,880	\$ 12,049	(1,118)	(3,169)

(1) Please refer to the section entitled Important Information About This MD&A for an explanation of this non-GAAP measure.

## 2022 Second Quarter Compared to Corresponding Period in 2021

Revenue was higher in the second quarter primarily as a result of increased fuel cost recoveries due to higher global fuel prices. The increase was partially offset by 4% fewer revenue days primarily driven by unplanned outages on two vessels. Fuel prices also affects operating costs; however, fuel costs are passed on to customers through the fuel component of freight rates.

Despite a 1% decrease in operating days and lower lay-up expenditures, operating expenses were higher during the quarter as a result of increased fuel costs and the general impact inflation is having on crew, supply and repair costs.

### Outlook

Demand is recovering and we expect the fleet to be reasonably well utilized for the balance of the year.

## Ocean Self-Unloaders Segment

### Financial Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
<i>Foreign exchange rate average</i>	<b>1.2765</b>	1.2280	<b>1.2714</b>	1.2473	0.0485	0.0241
Revenue	\$ <b>50,292</b>	\$ 40,006	\$ <b>90,613</b>	\$ 72,501	\$ 10,286	\$ 18,112
Operating expenses	<b>(32,207)</b>	(24,133)	<b>(59,535)</b>	(45,551)	(8,074)	(13,984)
Selling, general and administrative	<b>(342)</b>	(299)	<b>(677)</b>	(605)	(43)	(72)
Other operating items	—	(5,513)	—	(5,513)	5,513	5,513
Depreciation and amortization	<b>(6,604)</b>	(6,196)	<b>(13,155)</b>	(12,599)	(408)	(556)
Operating earnings	<b>11,139</b>	3,865	<b>17,246</b>	8,233	7,274	9,013
Net earnings from investments in joint ventures	<b>3,008</b>	31	<b>2,971</b>	59	2,977	2,912
<i>Net earnings</i>	\$ <b>14,147</b>	\$ 3,896	\$ <b>20,217</b>	\$ 8,292	\$ 10,251	\$ 11,925

### Operational Performance

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
<b>Pool Volumes (metric tonnes)<sup>(1)</sup></b>						
Gypsum	<b>990</b>	945	<b>1,817</b>	1,809	45	8
Aggregates	<b>2,469</b>	2,399	<b>4,652</b>	4,717	70	(65)
Coal	<b>2,056</b>	1,756	<b>3,737</b>	3,554	300	183
Other	<b>224</b>	282	<b>439</b>	429	(58)	10
<i>Total volumes</i>	<b>5,739</b>	5,382	<b>10,645</b>	10,509	357	136
Revenue days	<b>698</b>	706	<b>1,402</b>	1,326	(8)	76
Operating days	<b>700</b>	714	<b>1,420</b>	1,342	(14)	78
Off-hire days for dry-docking	<b>28</b>	17	<b>28</b>	106	(11)	78

(1) Pool volumes exclude volumes carried on vessels that were under time charter arrangements in the periods.

### EBITDA

The following table provides a reconciliation of net earnings in accordance with GAAP to the non-GAAP EBITDA measure, as reported for the three and six months ended June 30, 2022 and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net earnings	\$ <b>14,147</b>	\$ 3,896	\$ <b>20,217</b>	\$ 8,292	\$ 10,251	\$ 11,925
<i>Adjustments to net earnings:</i>						
Depreciation and amortization	<b>6,604</b>	6,196	<b>13,155</b>	12,599	408	556
<i>Joint Venture:</i>						
Depreciation and amortization	<b>44</b>	174	<b>222</b>	354	(130)	(132)
Impairment reversal	<b>(2,783)</b>	—	<b>(2,783)</b>	—	(2,783)	(2,783)
Foreign exchange loss (gain)	<b>1</b>	(1)	<b>1</b>	(2)	2	3
<i>EBITDA<sup>(1)</sup></i>	<b>18,013</b>	10,265	\$ <b>30,812</b>	\$ 21,243	\$ 7,748	\$ 9,569

(1) Please refer to the section entitled Important Information About This MD&A for an explanation of this non-GAAP measure.

### 2022 Second Quarter Compared to Corresponding Period in 2021

Revenue was higher during the 2022 second quarter as a result of increased Pool earnings driven by higher rates and higher fuel cost recoveries. Additionally, pool volumes increased 7% during the quarter, mainly due to higher coal volumes. The increase in revenue was partially offset by a 1% decrease in revenue days compared to 2021 as the Honourable Henry Jackman departed for dry-dock at the beginning of June.

Operating expenses were higher in the second quarter, driven by higher fuel costs and by the impact inflation is having on crew, supply and repair costs. This was partially offset by a 2% decrease in operating days compared to the prior year period driven mostly by the additional dry-docking days for 2022.

A vessel constructively owned by Marbulk Shipping Inc. was sold during the second quarter, resulting in the reversal of an impairment provision previously recorded against the value of the vessel. This reversal gain of \$2,783 is included in net earnings from investments in joint ventures and is the main reason for the increase in those earnings compared to the prior year.

Other items relates to a one-time compensation payment of \$5,513 related to the retirement of two older vessels by our Pool partner.

## Outlook

Vessel supply at the Pool level is fairly well balanced for the remainder of the year. We are expecting costs to continue to be impacted by inflation and global fuel prices will likely remain higher than normal during the second half of 2022. The third quarter will also be impacted by the dry-docking, as the vessel is not expected to return to the Pool until late in the quarter.

## Global Short Sea Shipping Segment

### Financial Results Overview

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
<i>Foreign exchange rate average</i>	<b>1.2765</b>	1.2280	<b>1.2714</b>	1.2473	0.0485	0.0241
Revenue	<b>\$ 71,461</b>	\$ 66,537	<b>\$ 131,663</b>	\$ 126,281	\$ 4,924	\$ 5,382
Operating expenses	<b>(42,733)</b>	(49,941)	<b>(86,595)</b>	(97,282)	7,208	10,687
Selling, general and administrative	<b>(1,604)</b>	(1,864)	<b>(2,962)</b>	(3,700)	260	738
Depreciation and amortization	<b>(11,598)</b>	(7,618)	<b>(20,565)</b>	(14,513)	(3,980)	(6,052)
Operating earnings	<b>15,526</b>	7,114	<b>21,541</b>	10,786	8,412	10,755
Gain on disposal of vessels	<b>9,564</b>	2,278	<b>9,560</b>	2,693	7,286	6,867
Interest expense	<b>(1,779)</b>	(1,092)	<b>(2,536)</b>	(2,271)	(687)	(265)
Foreign exchange (loss) gain	<b>(561)</b>	158	<b>(392)</b>	470	(719)	(862)
Earnings before undernoted	<b>22,750</b>	8,458	<b>28,173</b>	11,678	14,292	16,495
Income tax expense	<b>(538)</b>	(549)	<b>(891)</b>	(699)	11	(192)
Net earnings of joint ventures	<b>1,026</b>	1,073	<b>2,233</b>	1,340	(47)	893
Net (earnings) loss attributable to non-controlling interest	<b>(4,030)</b>	392	<b>(5,011)</b>	241	(4,422)	(5,252)
<i>Net earnings</i>	<b>\$ 19,208</b>	\$ 9,374	<b>\$ 24,504</b>	\$ 12,560	\$ 9,834	\$ 11,944
<i>Company share of net earnings above</i>	<b>\$ 9,604</b>	\$ 4,687	<b>\$ 12,252</b>	\$ 6,280	\$ 4,917	\$ 5,972
Amortization of vessel purchase price allocation and intangibles	<b>(150)</b>	(143)	<b>(298)</b>	(292)	(7)	(6)
<i>Company share included in net earnings from investments in joint ventures</i>	<b>\$ 9,454</b>	\$ 4,544	<b>\$ 11,954</b>	\$ 5,988	\$ 4,910	\$ 5,966

## EBITDA

The following table provides a reconciliation of net earnings in accordance with GAAP to the non-GAAP EBITDA measure, as reported for the three and six months ended June 30, 2022 and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Company share of net earnings from investments in joint ventures	<b>\$ 9,454</b>	\$ 4,544	<b>\$ 11,955</b>	\$ 5,988	\$ 4,910	\$ 5,967
<i>Adjustments to net earnings:</i>						
Depreciation and amortization	<b>5,949</b>	3,952	<b>10,581</b>	7,549	1,997	3,032
Interest expense	<b>890</b>	546	<b>1,268</b>	1,136	344	132
Income tax expense	<b>269</b>	275	<b>446</b>	350	(6)	96
Foreign currency loss (gain)	<b>281</b>	(79)	<b>196</b>	(235)	360	431
Gain on disposal of vessels	<b>(4,782)</b>	(1,139)	<b>(4,780)</b>	(1,347)	(3,643)	(3,433)
<i>Company share of EBITDA<sup>(1)</sup></i>	<b>\$ 12,061</b>	\$ 8,099	<b>\$ 19,666</b>	\$ 13,441	\$ 3,962	\$ 6,225

(1) Please refer to the section entitled Important Information About This MD&A for an explanation of this non-GAAP measure.

## 2022 Second Quarter Compared to Corresponding Period in 2021

Revenue was higher during the 2022 second quarter primarily driven by a 28% increase in revenue in the cement fleet, partially offset by lower revenue in the mini-bulker fleet. The spring fit-out of the Canadian cement fleet, the addition of three newly acquired vessels and continual rate improvement were all drivers in the revenue increase in the cement fleet. Additionally, revenues in the handy-size fleet were slightly higher during the quarter. Lower revenue in the mini-bulker fleet is mainly due to the reduced fleet size this year compared to the prior year period.

The decrease in operating costs reflects reduction of the number of owned vessels in the mini-bulker fleet and the smaller handy-size fleet this year. Offsetting the decrease were higher global fuel prices and a 12% increase in operating costs in the cement fleet as a result of higher dry-dock spending, particularly in our domestic cement fleet, higher repair costs and the addition of three vessels to the fleet.

The increase to depreciation this quarter was a result of the addition of the three cement vessels.

The \$9,564 gain on the sale of vessels includes the sale of one cement vessel and one mini-bulker.

## Outlook

We are anticipating the continuation of the solid charter rates earned by the mini-bulker fleet over the first half of 2022 with the potential for a gradual normalization in rates during the second half of the year. This outlook could change if global markets slow appreciably. The cement sector is expected to remain steady throughout the 2022 season and the two additional handy-size bulk carriers, which entered the handy-size fleet in May 2022, are expected to make strong contributions for the remainder of the year.

## Investment Properties Segment

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Revenue	\$ 1,307	\$ 1,407	\$ 2,842	\$ 3,000	\$ (100)	\$ (158)
Operating expenses	(1,205)	(1,262)	(2,803)	(2,510)	57	(293)
Depreciation	—	(435)	—	(1,078)	435	1,078
Operating gain (loss)	102	(290)	39	(588)	392	627
Gain on sale of investment property	14,372	—	14,372	—	14,372	14,372
Income tax (expense) recovery	(3,917)	194	(3,901)	562	(4,111)	(4,463)
<i>Net earnings (loss)</i>	<i>\$ 10,557</i>	<i>\$ (96)</i>	<i>\$ 10,510</i>	<i>\$ (26)</i>	<i>\$ 10,653</i>	<i>\$ 10,536</i>

On June 30, 2022, the Company finalized the sale of a shopping centre located in Sault Ste. Marie, Ontario. Since the Company began to divest its commercial real estate in 2015, 15 properties have been sold in Sault Ste. Marie, Waterloo and St. Catharines Ontario. The shopping centre was the last of the Company's real estate holdings in Sault Ste. Marie.

## Corporate Segment

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Revenue	\$ 653	\$ 731	\$ 1,276	\$ 1,472	\$ (78)	\$ (196)
Operating expenses	(238)	(229)	(516)	(492)	(9)	(24)
Selling, general and administrative	(4,373)	(2,825)	(8,202)	(7,038)	(1,548)	(1,164)
Depreciation	(389)	(332)	(783)	(600)	(57)	(183)
Operating loss	(4,347)	(2,655)	(8,225)	(6,658)	(1,692)	(1,567)
Foreign currency gain	2,097	527	1,490	580	1,570	910
Interest expense, net	(5,020)	(4,916)	(9,994)	(10,206)	(104)	212
Income tax recovery	2,026	1,890	4,523	4,446	136	77
<i>Net loss</i>	<i>\$ (5,244)</i>	<i>\$ (5,154)</i>	<i>\$ (12,206)</i>	<i>\$ (11,838)</i>	<i>\$ (90)</i>	<i>\$ (368)</i>

The Corporate segment consists of revenue from management services provided to third parties, head office expenditures and other administrative expenses of the Company. Revenues are also generated from rental income provided by third party tenants in the Company's head office building. Operating expenses include the operating costs of that office building.

## Consolidated

### Interest Expense

	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
For the periods ended June 30	2022	2021	2022	2021	Three Months	Six Months
Interest expense on borrowings	\$ 4,509	\$ 4,691	\$ 8,950	\$ 9,530	\$ 182	\$ 580
Amortization of financing costs	402	423	804	808	21	4
Interest on employee future benefits, net	213	367	427	730	154	303
Interest capitalized on vessels under construction	(76)	(550)	(148)	(820)	(474)	(672)
	\$ 5,048	\$ 4,931	\$ 10,033	\$ 10,248	\$ (117)	\$ 215

### Foreign Currency Gain

	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
For the periods ended June 30	2022	2021	2022	2021	Three Months	Six Months
Gain on foreign denominated cash	\$ 2,097	\$ 196	\$ 1,490	\$ 197	\$ 1,901	\$ 1,293
Gain on return of capital from foreign subsidiary	—	331	—	331	(331)	(331)
Gain on foreign exchange forward contracts	—	—	—	52	—	(52)
	\$ 2,097	\$ 527	\$ 1,490	\$ 580	\$ 1,570	\$ 910

### Income Taxes

	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
For the periods ended June 30	2022	2021	2022	2021	Three Months	Six Months
Combined federal and provincial statutory income tax rate	26.5 %	26.5 %	26.5 %	26.5 %	— %	— %
Net earnings before income tax and net earnings from investments in joint ventures	\$ 43,530	\$ 36,492	\$ 11,338	\$ 1,862	\$ 7,038	\$ 9,476
Expected income tax expense	\$ (11,535)	\$ (9,670)	\$ (3,005)	\$ (493)	\$ (1,865)	\$ (2,512)
(Increase) decrease in expense resulting from:						
Foreign tax rates different from Canadian statutory rate	2,919	936	4,536	2,088	1,983	2,448
Effect of items that are non deductible	—	183	—	192	(183)	(192)
Adjustments to prior period provision	(298)	(148)	(298)	262	(150)	(560)
Other	(33)	(53)	(23)	(59)	20	36
Actual tax (expense) recovery	\$ (8,947)	\$ (8,752)	\$ 1,210	\$ 1,990	\$ (195)	\$ (780)

Earnings from the Company's foreign subsidiaries are taxed in jurisdictions which have nil income tax rates. The Canadian statutory rate for the Company for both 2022 and 2021 was 26.5%. Any variation in the effective income tax rate from the statutory income tax rate is due mainly to the lower income tax rates applicable to foreign subsidiaries, the effect of taxable and non-taxable items that may or may not be included in earnings and changes to income tax provisions related to prior periods.

### Contingencies

For information on contingencies, please refer to Note 28 of the Consolidated Financial Statements for the years ending December 31, 2021 and 2020. There have been no significant changes in the items presented since December 31, 2021.

### Capital Resources

The Company has cash on hand of \$96,035 at June 30, 2022. Available credit facilities along with projected cash from operations for 2022 are expected to be more than sufficient to meet the Company's planned operating and capital requirements and other contractual obligations for the year.

The Company maintains credit facilities that are reviewed periodically to determine if sufficient capital is available to meet current and anticipated needs. The Company's bank credit facility (the "Facility") expires December 10, 2023 and comprises a \$75 million Canadian dollar and a \$75 million U.S. dollar senior secured revolving bank credit facility provided by a syndicate of four banks. The Facility bears interest at rates that are based on the Company's ratio of net senior debt, as defined, to earnings before interest, taxes, depreciation and amortization and ranges from 185 to 315 basis points above bankers' acceptance or LIBOR rates. The Company has granted a general security agreement in favour of the senior secured lenders and has granted specific collateral mortgages covering the majority of its wholly owned vessels. The Company's real estate assets and certain vessels, including ones that are not wholly owned, are not directly encumbered under this Facility.

The Company is subject to certain covenants under the terms of the Bank Facility and the Notes, including ones with respect to maintaining defined financial ratios and other conditions. As at June 30, 2022, the Company was in compliance with all of its covenants.

## Transactions with Related Parties

The Company's ultimate controlling party is The Honourable Henry N. R. Jackman, together with a trust created in 1969 by his father, Henry R. Jackman.

There were no transactions with related parties for the three and six months ended June 30, 2022.

## Financial Condition, Liquidity and Capital Resources

### Cash Flows

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net cash generated from operating activities	\$ 17,711	\$ 18,414	\$ 9,002	\$ 22,205	\$ (703)	\$ (13,203)
Net cash generated from (used in) investing activities	7,408	(13,684)	(2,320)	(20,559)	21,092	18,239
Net cash used in financing activities	(14,634)	(14,944)	(21,204)	(61,112)	310	39,908
Net change in cash	10,485	(10,214)	(14,522)	(59,466)	20,699	44,944
Effects of exchange rate changes on cash held in foreign currencies	2,394	130	1,615	(1,452)	2,264	3,067
Cash, beginning of period	83,156	53,076	108,942	103,910	30,080	5,032
Cash, end of period	\$ 96,035	\$ 42,992	\$ 96,035	\$ 42,992	\$ 53,043	\$ 53,043

### Investing Activities

The Company generated net cash from investing activities during the second quarter of 2022 primarily as a result of the sale of a shopping centre within the investment properties segment. In 2021, final delivery payment was made on one vessel and an instalment payment was made on another vessel currently under construction.

### Financing Activities

The substantial net cash used in financing activities in the six months ended June 30, 2021 was a result of the special dividend of \$97,679 paid in January 2021.

### Free Cash Flow

The following table provides a reconciliation of net cash generated from operating activities in accordance with GAAP to the non-GAAP free cash flow, as reported for the three and six months ended June 30, 2022 and 2021 and presented herein:

For the periods ended June 30	Three Months Ended		Six Months Ended		Favourable/(Unfavourable)	
	2022	2021	2022	2021	Three Months	Six Months
Net cash generated from operating activities	\$ 17,711	\$ 18,414	\$ 9,002	\$ 22,205	\$ (703)	\$ (13,203)
Net debt service repayments	(8,396)	(8,691)	(8,711)	(9,441)	295	730
Capital required for maintenance of existing assets	(3,826)	(802)	(10,749)	(5,136)	(3,024)	(5,613)
Free cash flow <sup>(1)</sup>	\$ 5,489	\$ 8,921	\$ (10,458)	\$ 7,628	\$ (3,432)	\$ (18,086)

(1) Please refer to the section entitled Important Information About This MD&A - Free Cash Flow for an explanation of this non-GAAP measure.

- During the three and six months ended June 30, 2022, the Company made significant environmental investments in fleet upgrades such as carbon reducing fuel efficiency technology, ballast water treatment system installations and scrubber upgrades.

## Normal Course Issuer Bid

Effective March 21, 2022, the Company renewed its normal course issuer bid (the "2022 NCIB") with the intention to purchase, through the facilities of the TSX, up to 1,890,047 of its Common Shares ("Shares") representing approximately 5% of the 37,800,943 Shares which were issued and outstanding as at the close of business on March 9, 2022 (the "NCIB").

Subject to prescribed exceptions, the Company is allowed to purchase up to 1,517 Common Shares on the TSX during any trading day, representing approximately 25% of the average daily trading volume of the shares on the TSX for the previous six calendar months, being 6,070 Shares. Any Shares purchased under the 2021 NCIB are cancelled. The Company did not purchase Shares under the 2021 NCIB.

In conjunction with the renewal of the NCIB, Algoma entered into a new automatic share purchase plan (the "ASPP") with a designated broker to allow for the purchase of its Shares under the NCIB at times when Algoma normally would not be active in the market due to applicable regulatory restrictions or internal trading black-out periods. Before the commencement of any particular internal trading black-out period, Algoma may, but is not required to, instruct its designated broker to make purchases of Shares under the NCIB during the ensuing black-out period in accordance with the terms of the ASPP. Such purchases will be determined by the broker in its sole discretion based on parameters established by Algoma prior to commencement of the applicable black-out period in accordance with the terms of the ASPP and applicable TSX rules. Outside of these black-out periods, Shares will continue to be purchasable by Algoma at its discretion under its NCIB.

The ASPP will commence on the Company's behalf during any quarterly blackout period of the Company and will terminate on the earliest of the date on which: (a) the maximum annual purchase limit under the NCIB has been reached; (b) Algoma terminates the ASPP in accordance with its terms; or (c) the NCIB expires. The ASPP constitutes an "automatic securities purchase plan" under applicable Canadian securities laws.

## Commitments

The table below provides aggregate information about the Company's contractual obligations as at June 30, 2022 that affect the Company's liquidity and capital resource needs.

	2022	2023	2024	2025	2026	2027 and Beyond	Total
Long-term debt	\$ 75	\$ 5,198	\$ 81,328	\$ —	\$ —	\$ 317,423	\$ 404,024
Capital asset commitments	6,530	53,571	5,283	—	—	—	65,384
Interest payments on long-term debt	8,321	16,455	14,231	12,067	12,067	92,938	156,079
Employee future benefit special payments	55	781	781	781	781	—	3,179
Leases	71	116	120	125	74	—	506
	\$ 15,052	\$ 76,121	\$ 101,743	\$ 12,973	\$ 12,922	\$ 410,361	\$ 629,172

## Disclosure Controls and Procedures and Internal Controls over Financial Reporting

### Disclosure Controls and Procedures

In accordance with the requirements of National Instrument 52-109 Certification of Disclosure in Issuer's Annual and Interim Filings, the Company's management, including the Chief Executive Officer and the Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures as of June 30, 2022. Under the supervision of and with the participation of the Chief Executive Officer and the Chief Financial Officer, Management has concluded that the Company's disclosure controls and procedures were effective as of June 30, 2022.

### Internal Controls over Financial Reporting

The Company's management is responsible for designing, establishing and maintaining an adequate system of internal controls over financial reporting. The internal control system was designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes, in accordance with IFRS. Because of inherent limitations, internal controls over financial reporting may not prevent or detect all misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies and procedures may deteriorate.

Management has used the criteria established in the 2013 Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission to assess, with the participation of the Chief Executive Officer and Chief Financial Officer, the effectiveness of the Company's internal controls over financial reporting. Based on this assessment, Management has concluded that the Company's internal controls over financial reporting are operating effectively as of June 30, 2022.

### Changes in Internal Controls over Financial Reporting

During the period ended June 30, 2022, there have been no changes in the Company's policies and procedures and other processes that comprise its internal control over financial reporting, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.



## **ALGOMA CENTRAL CORPORATION**

### **Interim Condensed Consolidated Financial Statements For the Three and Six Months Ended June 30, 2022 and 2021**

Notice of disclosure of no auditor review of interim condensed consolidated financial statements pursuant to National Instrument 51-02, Part 4, subsection 4.3(3)(a) issued by the Canadian Securities Administrators.

The accompanying interim condensed consolidated financial statements of Algoma Central Corporation for the three and six months ended June 30, 2022 and 2021 have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting as issued by the International Accounting Standards Board and are the responsibility of the Company's management. The Company's independent auditors have not performed an audit or a review of these interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statement of Earnings

For the periods ended June 30	Notes	Three Months Ended		Six Months Ended	
		2022	2021	2022	2021
(unaudited, in thousands of dollars, except per share data)					
Revenue	3	\$ 183,463	\$ 167,687	\$ 268,566	\$ 245,286
Operating expenses		(125,615)	(101,311)	(212,173)	(182,601)
Selling, general and administrative expenses		(8,767)	(7,306)	(17,178)	(15,816)
Other operating items	4	—	(2,783)	—	(2,482)
Depreciation and amortization		(17,000)	(16,992)	(33,745)	(34,485)
Operating earnings		32,081	39,295	5,470	9,902
Interest expense	6	(5,048)	(4,931)	(10,033)	(10,248)
Interest income		28	15	39	42
Gain on sale of property	11	14,372	1,586	14,372	1,586
Foreign currency gain	7	2,097	527	1,490	580
		43,530	36,492	11,338	1,862
Income tax (expense) recovery	8	(8,947)	(8,752)	1,210	1,990
Net earnings from investments in joint ventures	5	12,462	4,575	14,926	6,047
Net earnings		\$ 47,045	\$ 32,315	\$ 27,474	\$ 9,899
Basic earnings per share	18	\$ 1.24	\$ 0.85	\$ 0.73	\$ 0.26
Diluted earnings per share	18	\$ 1.12	\$ 0.78	\$ 0.69	\$ 0.26

See accompanying notes to the interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statement of Comprehensive Earnings

For the periods ended June 30 (unaudited, in thousands of dollars)		Three Months Ended		Six Months Ended	
		2022	2021	2022	2021
Net earnings		\$ 47,045	\$ 32,315	\$ 27,474	\$ 9,899
Other Comprehensive Earnings (Loss)					
Items that may be subsequently reclassified to net earnings:					
Unrealized gain (loss) on translation of financial statements of foreign operations		12,829	(6,225)	6,873	(11,482)
Unrealized (loss) gain on hedging instruments, net of income tax		(4,496)	2,949	(2,490)	4,435
Foreign exchange gain on purchase commitment hedge reserve, net of income tax, transferred to:					
Property, plant, and equipment		—	1,019	—	1,194
Items that will not be subsequently reclassified to net earnings:					
Employee future benefits actuarial (loss) gain, net of income tax		(303)	1,056	8,947	14,536
		8,030	(1,201)	13,330	8,683
<b>Comprehensive earnings</b>		<b>\$ 55,075</b>	<b>\$ 31,114</b>	<b>\$ 40,804</b>	<b>\$ 18,582</b>

See accompanying notes to the interim condensed consolidated financial statements.

## Interim Condensed Consolidated Balance Sheet

		June 30	December 31
As at (unaudited, in thousands of dollars)	Notes	2022	2021
<b>Assets</b>			
Current			
Cash		\$ 96,035	\$ 108,942
Accounts receivable		70,115	56,560
Income taxes recoverable		4,792	4,052
Other current assets	10	31,393	21,020
		202,335	190,574
Property, plant, and equipment	11	801,503	818,922
Investments in joint ventures	5	174,222	155,140
Goodwill	12	7,910	7,910
Employee future benefits		12,728	4,618
Non-current asset held for sale	11	—	14,167
Mortgage receivable	13	18,000	—
Other assets	14	9,755	8,752
		\$ 1,226,453	\$ 1,200,083
<b>Liabilities</b>			
Current			
Accounts payable and accrued charges		\$ 78,308	\$ 79,167
Current portion of long-term debt	17	5,269	150
Income taxes payable		4,995	794
Other current liabilities	15	4,746	4,400
		93,318	84,511
Long-term debt	17	390,390	391,532
Employee future benefits		19,120	23,882
Deferred income taxes		54,052	57,728
Other long-term liabilities	16	1,354	2,147
		558,234	559,800
<b>Commitments</b>			
	21		
<b>Shareholders' Equity</b>			
Share capital	18	8,175	8,110
Contributed surplus		905	985
Convertible debentures		2,308	2,309
Accumulated other comprehensive loss	19	(26,936)	(31,319)
Retained earnings		683,767	660,198
		668,219	640,283
		\$ 1,226,453	\$ 1,200,083

See accompanying notes to the interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statement of Changes in Equity

(unaudited, in thousands of dollars)	Share Capital		Contributed Surplus and Convertible Debentures		Accumulated Other Comprehensive Loss		Retained Earnings		Total Equity	
	(Note 18)				(Note 19)					
Balance at January 1, 2021	\$	8,110	\$	3,337	\$	(32,787)	\$	581,956	\$	560,616
Net earnings		—		—		—		9,899		9,899
Dividends		—		—		—		(12,853)		(12,853)
Repurchase and cancellation of common shares		—		(2)		—		—		(2)
Share-based compensation		—		(90)		—		—		(90)
Other comprehensive (loss) earnings		—		—		(5,853)		14,536		8,683
<b>Balance at June 30, 2021</b>	<b>\$</b>	<b>8,110</b>	<b>\$</b>	<b>3,245</b>	<b>\$</b>	<b>(38,640)</b>	<b>\$</b>	<b>593,538</b>	<b>\$</b>	<b>566,253</b>
Balance at January 1, 2022	\$	8,110	\$	3,294	\$	(31,319)	\$	660,198	\$	640,283
Net earnings		—		—		—		27,474		27,474
Dividends		—		—		—		(12,852)		(12,852)
Debenture conversions		65		—		—		—		65
Share-based compensation		—		(81)		—		—		(81)
Other comprehensive earnings		—		—		4,383		8,947		13,330
<b>Balance at June 30, 2022</b>	<b>\$</b>	<b>8,175</b>	<b>\$</b>	<b>3,213</b>	<b>\$</b>	<b>(26,936)</b>	<b>\$</b>	<b>683,767</b>	<b>\$</b>	<b>668,219</b>

See accompanying notes to the interim condensed consolidated financial statements.

## Interim Condensed Consolidated Statement of Cash Flows

		Three Months Ended		Six Months Ended	
For the periods ended June 30 (unaudited, in thousands of dollars)		2022	2021	2022	2021
Notes					
<b>Net Inflow (Outflow) of Cash Related to the Following Activities</b>					
<b>Operating</b>					
Net earnings		\$ 47,045	\$ 32,315	\$ 27,474	\$ 9,899
Net earnings from investments in joint ventures	5	(12,462)	(4,575)	(14,926)	(6,047)
Items not affecting cash					
Depreciation and amortization		17,000	16,992	33,745	34,485
Gain on disposal of assets		(14,372)	(1,586)	(14,372)	(1,886)
Net gain from insurance settlement		—	(2,730)	—	(2,730)
Other non-cash items	20	12,397	13,624	8,142	8,795
Net change in non-cash working capital		(30,104)	(32,360)	(26,742)	(15,024)
Income taxes paid, net		(768)	(1,904)	(2,265)	(3,252)
Employee future benefits paid		(1,025)	(1,362)	(2,054)	(2,035)
Net cash generated from operating activities		17,711	18,414	9,002	22,205
<b>Investing</b>					
Additions to property, plant, and equipment	20	(4,159)	(23,207)	(11,726)	(27,816)
Distributions received from joint ventures	5	4,768	5,576	4,768	5,576
Investment in joint ventures	5	(4,089)	—	(6,188)	—
Additions to vessels under construction		(445)	(5,281)	(507)	(8,397)
Insurance proceeds on vessel disposal		—	7,548	—	7,548
Net proceeds on sale of property, plant, and equipment	11	11,333	1,680	11,333	2,530
Net cash generated from (used in) investing activities		7,408	(13,684)	(2,320)	(20,559)
<b>Financing</b>					
Interest paid		(8,360)	(8,656)	(8,637)	(9,370)
Interest received		28	15	39	42
Proceeds of long-term debt		—	—	—	58,500
Repayment of long-term debt		(36)	(35)	(74)	(71)
Normal Course Issuer Bid	18	—	(2)	—	(2)
Dividends paid		(6,266)	(6,266)	(12,532)	(110,211)
Net cash used in financing activities		(14,634)	(14,944)	(21,204)	(61,112)
Net change in cash		10,485	(10,214)	(14,522)	(59,466)
Effects of exchange rate changes on cash held in foreign currencies		2,394	130	1,615	(1,452)
Cash, beginning of period		83,156	53,076	108,942	103,910
<b>Cash, end of period</b>		<b>\$ 96,035</b>	<b>\$ 42,992</b>	<b>\$ 96,035</b>	<b>\$ 42,992</b>

See accompanying notes to the interim condensed consolidated financial statements

## Notes to the Interim Condensed Consolidated Financial Statements

### 1. Organization and Description of Business

Algoma Central Corporation (the "Company") is incorporated in Canada and listed on the Toronto Stock Exchange. The address of the Company's registered office is 63 Church St, Suite 600, St. Catharines, Ontario, Canada. The interim condensed consolidated financial statements of the Company for the three and six months ended June 30, 2022 and 2021 comprise the Company, its subsidiaries and the Company's interests in associated and jointly controlled entities.

The principal subsidiaries are Algoma Shipping Ltd. and Algoma Tankers Limited. The principal jointly controlled entities are NovaAlgoma Cement Carriers Limited (50%), NovaAlgoma Short-Sea Holdings Ltd. (50%) and NovaAlgoma Bulk Holdings Ltd. (50%). In addition, Algoma Shipping Ltd. is a member of an international pool arrangement (the "Pool"), under which revenues and related voyage expenses are distributed to each Pool member based on an agreed formula reflecting the earnings capacity of the vessels each Pool member has placed in the Pool.

Algoma Central Corporation owns and operates the largest fleet of dry and liquid bulk carriers operating on the Great Lakes – St. Lawrence Waterway. The Company's Canadian flag fleet consists of self-unloading dry-bulk carriers, gearless dry-bulk carriers and product tankers.

The Domestic Dry-Bulk marine transportation segment includes ownership and management of the operational and commercial activities of the Company's 18-vessel fleet. The dry-bulk vessels carry cargoes of raw materials such as iron ore, grain, salt and aggregates and operate throughout the Great Lakes – St. Lawrence Waterway, from the Gulf of St. Lawrence through all five Great Lakes. This segment also includes the operational management of vessels owned by other ship owners.

The Product Tankers marine transportation segment includes ownership and management of the operational and commercial activities of seven Canadian flag tanker vessels operating on the Great Lakes, the St. Lawrence Seaway and the east coast of North America.

The Ocean Self-Unloaders marine transportation segment includes ownership of eight ocean-going self-unloading vessels and a 50% interest in a ninth self-unloader. The ocean vessels are engaged in the carriage of dry-bulk commodities in the Pool.

The Global Short Sea Shipping segment includes the Company's 50% interests in NovaAlgoma Cement Carriers Limited, NovaAlgoma Short-Sea Holdings Ltd. and NovaAlgoma Bulk Holdings Ltd.

The nature of the Company's business is such that the earnings in the first quarter of each year are not indicative of the results for the other three quarters in a year. Due to the closure of the canal system and the winter weather conditions in the Great Lakes – St. Lawrence Waterway, the majority of the domestic dry-bulk fleet does not operate for most of the first quarter. In addition, significant repair and maintenance costs are incurred in the first quarter to prepare the domestic dry-bulk fleet for the upcoming navigation season. As a result, first quarter revenues and earnings are significantly lower than those for the remaining three quarters of the year.

### 2. Statement of Compliance

The financial statements have been prepared in accordance with IAS 34, Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB") and using the same accounting policies and methods as were used for the Company's Consolidated Financial Statements and the notes thereto for the years ended December 31, 2021 and 2020. The financial statements should be read in conjunction with the Company's Consolidated Financial Statements for the years ended December 31, 2021 and 2020.

The reporting currency used is the Canadian dollar and all amounts are reported in thousands of Canadian dollars, except per share data, unless otherwise noted.

The interim condensed consolidated financial statements were approved by the Board of Directors and authorized for issue on August 5, 2022.

### 3. Revenue

Disaggregated revenue by segment is as follows:

For the three months ended June 30 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Total
2022						
Contract of Affreightment	\$ 99,018	\$ —	\$ —	\$ —	\$ —	99,018
Time Charter	20	31,473	—	—	—	31,493
Pool Revenue Share	—	—	50,292	—	—	50,292
Other	250	450	—	1,307	653	2,660
	<b>\$ 99,288</b>	<b>\$ 31,923</b>	<b>\$ 50,292</b>	<b>\$ 1,307</b>	<b>\$ 653</b>	<b>183,463</b>
2021						
Contract of Affreightment	\$ 95,633	\$ —	\$ —	\$ —	\$ —	95,633
Time Charter	1,082	28,622	—	—	—	29,704
Pool Revenue Share	—	—	40,006	—	—	40,006
Other	140	66	—	1,407	731	2,344
	<b>\$ 96,855</b>	<b>\$ 28,688</b>	<b>\$ 40,006</b>	<b>\$ 1,407</b>	<b>\$ 731</b>	<b>167,687</b>
For the six months ended June 30 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Total
2022						
Contract of Affreightment	\$ 109,851	\$ —	\$ —	\$ —	\$ —	109,851
Time Charter	13,668	49,509	—	—	—	63,177
Pool Revenue Share	—	—	90,613	—	—	90,613
Other	357	450	—	2,842	1,276	4,925
	<b>\$ 123,876</b>	<b>\$ 49,959</b>	<b>\$ 90,613</b>	<b>\$ 2,842</b>	<b>\$ 1,276</b>	<b>268,566</b>
2021						
Contract of Affreightment	\$ 109,812	\$ —	\$ —	\$ —	\$ —	109,812
Time Charter	11,369	46,839	—	—	—	58,208
Pool Revenue Share	—	—	72,501	—	—	72,501
Other	227	66	—	3,000	1,472	4,765
	<b>\$ 121,408</b>	<b>\$ 46,905</b>	<b>\$ 72,501</b>	<b>\$ 3,000</b>	<b>\$ 1,472</b>	<b>245,286</b>

The Company's unbilled revenue and deferred revenue are as follows:

As at (unaudited, in thousands of dollars)	June 30 2022	December 31 2021
Unbilled revenue	<b>\$ 9,420</b>	\$ 14,799
Deferred revenue	<b>\$ 1,230</b>	\$ 1,122

## 4. Other Operating Items

The components of other operating items are as follow:

For the periods ended June 30 (unaudited, in thousands of dollars)	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
Net gain from insurance settlement	\$ —	\$ 2,730	\$ —	\$ 2,730
Gain on sale of vessel	—	—	—	301
Pool compensation payment	—	(5,513)	—	(5,513)
	<b>\$ —</b>	<b>\$ (2,783)</b>	<b>\$ —</b>	<b>\$ (2,482)</b>

## 5. Joint Ventures

The Company has a 50% interest in Marbulk Canada Inc. ("Marbulk"), which owns and operates ocean-going vessels, a 50% interest in NovaAlgoma Cement Carriers Limited ("NACC"), which owns and operates pneumatic cement carriers to support infrastructure projects worldwide, a 50% interest in NovaAlgoma Short-Sea Holdings Ltd. ("NASC"), which owns and manages a fleet of short sea mini-bulkers operating in global markets, and a 50% interest in NovaAlgoma Bulk Holdings Ltd. ("NABH"), which participates in the trade of purchasing and selling handy-size vessels. In the tables below, Marbulk results are presented in "Ocean Self-Unloaders" and all NovaAlgoma joint ventures are presented in "Global Short Sea Shipping".

Operating results of the Company's joint ventures are as follows:

For the three months ended June 30 (unaudited, in thousands of dollars)	2022		2021	
	Ocean Self-Unloaders	Global Short Sea Shipping	Ocean Self-Unloaders	Global Short Sea Shipping
Revenue	\$ 2,182	\$ 71,461	\$ 1,653	\$ 66,537
Operating expenses	(1,518)	(42,733)	(1,122)	(49,941)
General and administrative	(124)	(1,604)	(123)	(1,864)
Depreciation and amortization	(88)	(11,598)	(348)	(7,618)
Operating earnings	452	15,526	60	7,114
Impairment reversal	5,565	—	—	—
Interest expense	—	(1,779)	—	(1,092)
Foreign exchange (loss) gain	(1)	(561)	2	158
Gain on disposal of vessels	—	9,564	—	2,278
Earnings before undernoted	6,016	22,750	62	8,458
Net earnings of joint ventures	—	1,026	—	1,073
Net (earnings) loss attributable to non-controlling interest	—	(4,030)	—	392
Income tax expense	—	(538)	—	(549)
Net earnings	<b>\$ 6,016</b>	<b>\$ 19,208</b>	<b>\$ 62</b>	<b>\$ 9,374</b>
Company share of net earnings	\$ 3,008	\$ 9,604	\$ 31	\$ 4,687
Amortization of vessel purchase price allocation and intangibles	—	(150)	—	(143)
Company share of net earnings from investments in joint ventures	<b>\$ 3,008</b>	<b>\$ 9,454</b>	<b>\$ 31</b>	<b>\$ 4,544</b>

The Company's total share of net earnings from the investments in joint ventures by reportable operating segment are as follows:

For the three months ended June 30 (unaudited, in thousands of dollars)	2022	2021
Ocean Self-Unloaders	\$ 3,008	\$ 31
Global Short Sea Shipping	9,454	4,544
	<b>\$ 12,462</b>	<b>\$ 4,575</b>



For the six months ended June 30 (unaudited, in thousands of dollars)

	2022		2021	
	Ocean Self-Unloaders	Global Short Sea Shipping	Ocean Self-Unloaders	Global Short Sea Shipping
Revenue	\$ 3,688	\$ 131,663	\$ 3,352	\$ 126,281
Operating expenses	(2,608)	(86,595)	(2,272)	(97,282)
General and administrative	(256)	(2,962)	(259)	(3,700)
Depreciation and amortization	(444)	(20,565)	(707)	(14,513)
Operating earnings	380	21,541	114	10,786
Impairment reversal	5,565	—	—	—
Interest expense	—	(2,536)	—	(2,271)
Foreign exchange (loss) gain	(1)	(392)	3	470
Gain on sale of vessels	—	9,560	—	2,693
Earnings before undernoted	5,944	28,173	117	11,678
Net earnings of joint ventures	—	2,233	—	1,340
Net (earnings) loss attributable to non-controlling interest	—	(5,011)	—	241
Income tax expense	—	(891)	—	(699)
Net earnings	\$ 5,944	\$ 24,504	\$ 117	\$ 12,560
Company share of net earnings	\$ 2,972	\$ 12,252	\$ 59	\$ 6,280
Amortization of vessel purchase price allocation and intangibles	—	(298)	—	(292)
Company share included in net earnings of joint ventures	\$ 2,972	\$ 11,954	\$ 59	\$ 5,988

The Company's total share of net earnings from the investments in joint ventures by reportable operating segment are as follows:

For the six months ended June 30 (unaudited, in thousands of dollars)	2022	2021
Ocean Self-Unloaders	\$ 2,972	\$ 59
Global Short Sea Shipping	11,954	5,988
	\$ 14,926	\$ 6,047

The assets and liabilities of the joint ventures by segment are as follows:

As at (unaudited, in thousands of dollars)	June 30, 2022		December 31, 2021	
	Ocean Self-Unloaders	Global Short Sea Shipping	Ocean Self-Unloaders	Global Short Sea Shipping
Cash	\$ 3,910	\$ 25,844	\$ 3,712	\$ 28,117
Other current assets	7,840	45,540	532	57,455
Income taxes recoverable	48	251	48	223
Property, plant, and equipment	2,124	416,317	3,644	318,779
Investment in joint ventures	—	48,327	—	44,027
Other assets	—	15,869	—	14,627
Current liabilities	(534)	(56,194)	(642)	(54,176)
Current portion of long-term debt	—	(32,008)	—	(21,450)
Long-term debt	—	(127,518)	—	(80,601)
Other long-term liabilities	—	(9,276)	—	(13,330)
Non-controlling interest	—	(5,010)	—	(3,646)
Net assets of jointly controlled operations	\$ 13,388	\$ 322,142	\$ 7,294	\$ 290,025
Company share of net assets	\$ 6,694	\$ 161,071	\$ 3,647	\$ 145,013
Goodwill and other purchase price adjustments	—	6,457	—	6,480
Company share of joint venture	\$ 6,694	\$ 167,528	\$ 3,647	\$ 151,493

The Company's net investments in the jointly controlled operations by segment are as follows:

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Ocean Self-Unloaders	\$ 6,694	\$ 3,647
Global Short Sea Shipping	167,528	151,493
	<b>\$ 174,222</b>	<b>\$ 155,140</b>

The Company has related party relationships with its joint ventures with respect to administrative management services, technical management services, and vessel operations. The Company also guarantees certain loans of the joint ventures. Amounts relating to transactions with joint ventures are as follows:

	Three Months Ended		Six Months Ended	
For the periods ended June 30 (unaudited, in thousands of dollars)	2022	2021	2022	2021
Revenue	\$ 340	\$ 443	\$ 476	\$ 904

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Accounts receivable	\$ 13,212	\$ 10,882
Accounts payable	—	6,656
Loans guaranteed by the Company	16,250	20,303

The Company's cash flows from (to) joint ventures by segment are as follows:

For the six months ended June 30 (unaudited, in thousands of dollars)	2022		2021	
	Distributions received	Investment in joint ventures	Distributions received	Investment in joint ventures
Ocean Self-Unloaders	\$ —	\$ —	\$ 939	\$ —
Global Short Sea Shipping	4,768	(6,188)	4,637	—
	<b>\$ 4,768</b>	<b>\$ (6,188)</b>	<b>\$ 5,576</b>	<b>\$ —</b>

## 6. Interest Expense

The components of interest expense are as follows:

	Three Months Ended		Six Months Ended	
For the periods ended June 30 (unaudited, in thousands of dollars)	2022	2021	2022	2021
Interest expense on borrowings	\$ 4,509	\$ 4,691	\$ 8,950	\$ 9,530
Amortization of financing costs	402	423	804	808
Interest on employee future benefits, net	213	367	427	730
Interest capitalized on vessels under construction	(76)	(550)	(148)	(820)
	<b>\$ 5,048</b>	<b>\$ 4,931</b>	<b>\$ 10,033</b>	<b>\$ 10,248</b>

## 7. Foreign Currency Gain

The components of the net gain on foreign currency are as follows:

	Three Months Ended		Six Months Ended	
For the periods ended June 30 (unaudited, in thousands of dollars)	2022	2021	2022	2021
Gain on foreign denominated cash and debt	\$ 2,097	\$ 196	\$ 1,490	\$ 197
Gain on return of capital from foreign subsidiary	—	331	—	331
Gain on foreign exchange forward contracts	—	—	—	52
	<b>\$ 2,097</b>	<b>\$ 527</b>	<b>\$ 1,490</b>	<b>\$ 580</b>

## 8. Income Taxes

A reconciliation comparing income taxes calculated at the Canadian statutory rate to the amount provided in the interim consolidated financial statements is as follows:

	Three Months Ended		Six Months Ended	
For the periods ended June 30 (unaudited, in thousands of dollars)	2022	2021	2022	2021
Combined federal and provincial statutory income tax rate	26.5%	26.5%	26.5%	26.5%
Net earnings before income tax and net earnings from investments in joint ventures	\$ 43,530	\$ 36,492	\$ 11,338	\$ 1,862
Expected income tax expense	\$ (11,535)	\$ (9,670)	\$ (3,005)	\$ (493)
(Increase) decrease in expense resulting from:				
Foreign tax rates different from Canadian statutory rate	2,919	936	4,536	2,088
Effect of items that are non deductible	—	183	—	192
Adjustments to prior period provision	(298)	(148)	(298)	262
Other	(33)	(53)	(23)	(59)
Actual tax (expense) recovery	\$ (8,947)	\$ (8,752)	\$ 1,210	\$ 1,990

## 9. Leases

The Company reports its right-of-use assets and lease liabilities as part of other assets and liabilities on the interim condensed consolidated balance sheet. The table below shows the continuity of the right-of-use assets and lease liabilities:

	Right-of-use assets		Lease liabilities	
As at (unaudited, in thousands of dollars)	June 30 2022	December 31 2021	June 30 2022	December 31 2021
Opening balance	\$ 640	\$ 511	\$ 535	\$ 522
Additions	—	545	—	537
Depreciation	(82)	(163)	—	—
Interest accretion	—	—	7	24
Payments	—	—	(94)	(277)
Remeasurement adjustment	6	(220)	6	(220)
Derecognition of terminated lease	—	(39)	—	(59)
Effect of foreign currency exchange differences	9	6	8	8
Closing balance	\$ 573	\$ 640	\$ 462	\$ 535

Depreciation expense for the right-of-use assets is recognized within depreciation and amortization expenses while interest expense for the lease liabilities is recognized within interest expense in the interim condensed consolidated statement of earnings.

Shown below is a table detailing the components of all cash payments relating to leases:

For the six months ended June 30 (unaudited, in thousands of dollars)	2022	2021
Payments - short term leases	\$ 450	\$ 2
Payments per IFRS 16	94	153
Non-lease components per IFRS 16	60	25
Total cash payments	\$ 604	\$ 180

## 10. Other Current Assets

The components of other current assets are as follows:

As at (unaudited, in thousands of dollars)	June 30 2022	December 31 2021
Materials and supplies	\$ 19,224	\$ 12,455
Prepaid expenses	11,730	8,319
Derivative assets	439	246
	\$ 31,393	\$ 21,020

## 11. Property, Plant, and Equipment

Details of property, plant, and equipment are as follows:

<b>Cost</b> (unaudited, in thousands of dollars)		Domestic Dry-Bulk		Product Tankers		Ocean Self- Unloaders		Investment Properties		Corporate		Total
Balance at December 31, 2021	\$	668,707	\$	233,535	\$	381,276	\$	—	\$	21,696	\$	1,305,214
Additions		5,201		4,225		2,710		770		294		13,200
Transfer between segments		(257)		—		—		—		257		—
Disposals		—		—		—		—		(24)		(24)
Transferred to held for sale		—		—		—		(770)		—		(770)
Fully depreciated assets no longer in use		(1,035)		(4,132)		—		—		—		(5,167)
Effect of foreign currency exchange differences		—		—		6,350		—		—		6,350
<b>Balance at June 30, 2022</b>	<b>\$</b>	<b>672,616</b>	<b>\$</b>	<b>233,628</b>	<b>\$</b>	<b>390,336</b>	<b>\$</b>	<b>—</b>	<b>\$</b>	<b>22,223</b>	<b>\$</b>	<b>1,318,803</b>

<b>Accumulated depreciation</b> (unaudited, in thousands of dollars)		Domestic Dry-Bulk		Product Tankers		Ocean Self- Unloaders		Investment Properties		Corporate		Total
Balance at December 31, 2021	\$	192,632	\$	140,777	\$	139,035	\$	—	\$	13,848	\$	486,292
Depreciation expense		13,042		6,755		13,155		—		711		33,663
Transfer between segments		(257)		—		—		—		257		—
Fully depreciated assets no longer in use		(1,035)		(4,132)		—		—		—		(5,167)
Effect of foreign currency exchange differences		—		—		2,512		—		—		2,512
<b>Balance at June 30, 2022</b>	<b>\$</b>	<b>204,382</b>	<b>\$</b>	<b>143,400</b>	<b>\$</b>	<b>154,702</b>	<b>\$</b>	<b>—</b>	<b>\$</b>	<b>14,816</b>	<b>\$</b>	<b>517,300</b>

<b>Net Book Value</b> (unaudited, in thousands of dollars)		Domestic Dry-Bulk		Product Tankers		Ocean Self- Unloaders		Investment Properties		Corporate		Total
June 30, 2022												
Cost	\$	672,616	\$	233,628	\$	390,336	\$	—	\$	22,223	\$	1,318,803
Accumulated depreciation		204,382		143,400		154,702		—		14,816		517,300
	<b>\$</b>	<b>468,234</b>	<b>\$</b>	<b>90,228</b>	<b>\$</b>	<b>235,634</b>	<b>\$</b>	<b>—</b>	<b>\$</b>	<b>7,407</b>	<b>\$</b>	<b>801,503</b>
December 31, 2021												
Cost	\$	668,707	\$	233,535	\$	381,276	\$	—	\$	21,696	\$	1,305,214
Accumulated depreciation		192,632		140,777		139,035		—		13,848		486,292
	<b>\$</b>	<b>476,075</b>	<b>\$</b>	<b>92,758</b>	<b>\$</b>	<b>242,241</b>	<b>\$</b>	<b>—</b>	<b>\$</b>	<b>7,848</b>	<b>\$</b>	<b>818,922</b>

On June 30, 2022, the Company finalized the sale of a shopping centre located in Sault Ste. Marie, Ontario for proceeds of \$30,000, with a realized gain on sale of \$14,372. Prior to the sale, the carrying value of this asset and any additions had been reclassified to non-current asset held for sale on the interim condensed consolidated balance sheet

Subsequent to the quarter, the Company entered into an agreement to purchase a used vessel for \$17,811 and a yet to be constructed vessel for \$62,463. The Company also entered into a contract to charter the used vessel back to the vendor until September 2023.

## 12. Goodwill

As part of a business acquisition in 2011, the Company recognized goodwill of \$7,910 within the Domestic Dry-Bulk segment on the allocation of the purchase price, determined as the excess over the fair values of the net tangible and identifiable intangible assets acquired.

## 13. Mortgage Receivable

On June 30, 2022, the Company finalized the sale of a shopping centre located in Sault Ste. Marie, Ontario. Proceeds of the sale included a vendor take-back ("VTB") mortgage of \$18,000, secured against the shopping centre. The VTB mortgage bears interest at 5.5% for a 24 month term and is fully open for repayment of any part of the principal outstanding at any time. The first payment of interest shall be due on June 30, 2023 and interest-only payments will be due monthly thereafter.

## 14. Other Assets

Other assets consist of the following:

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Vessels under construction	\$ 7,026	\$ 6,365
Derivative assets	2,150	1,738
Right-of-use assets (Note 9)	573	640
Other	6	9
	<b>\$ 9,755</b>	<b>\$ 8,752</b>

## 15. Other Current Liabilities

The components of other current liabilities are as follows:

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Accrued interest on long-term debt	\$ 715	\$ 664
Dividends payable	3,924	3,604
Lease obligations (Note 9)	107	132
	<b>\$ 4,746</b>	<b>\$ 4,400</b>

## 16. Other Long-Term Liabilities

Other long-term liabilities consist of the following:

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Deferred compensation	\$ 999	\$ 1,744
Lease obligations (Note 9)	355	403
	<b>\$ 1,354</b>	<b>\$ 2,147</b>

## 17. Long-Term Debt

	June 30 2022	December 31 2021
As at (unaudited, in thousands of dollars)		
Convertible unsecured subordinated debentures, due June 30, 2024, interest at 5.25%	\$ 81,328	\$ 81,137
Senior Secured Notes		
U.S. \$20,000, interest at 3.37%, due December 10, 2027	25,772	25,356
U.S. \$42,000, interest at 3.60%, due December 10, 2030	54,121	53,248
U.S. \$35,000, interest at 3.70%, due December 10, 2032	45,100	44,373
U.S. \$50,000, interest at 3.80%, due December 10, 2035	64,430	63,390
Canadian \$128,000, interest at 4.01%, due December 10, 2035	128,000	128,000
Mortgage payable, due March 8, 2023, interest at 4.73%	5,273	5,347
	<b>404,024</b>	<b>400,851</b>
Less: unamortized financing expenses	8,365	9,169
	<b>395,659</b>	<b>391,682</b>
Less: current portion of long-term debt	5,269	150
	<b>\$ 390,390</b>	<b>\$ 391,532</b>

The Company also maintains a bank credit facility that comprises a \$75 million Canadian dollar and a \$75 million U.S. dollar senior secured revolving bank credit. As at June 30, 2022 and December 31, 2021, no amounts had been withdrawn from the bank facility.

The Company is subject to certain covenants, including ones with respect to maintaining defined financial ratios and other conditions under the terms of the bank facility and the senior secured notes. As at June 30, 2022 and December 31, 2021 the Company was in compliance with all of its covenants.

## 18. Share Capital

### Share capital

Authorized share capital consists of an unlimited number of common and preferred shares with no par value.

The Company had 37,805,027 and 37,800,943 common shares outstanding and no preferred shares issued or outstanding as at June 30, 2022 and December 31, 2021 respectively.

The Company's Board of Directors authorized payment of a quarterly dividend to shareholders of \$0.17 per common share. The dividend will be paid on September 1, 2022 to shareholders of record on August 18, 2022.

The basic and diluted net earnings per share are computed as follows:

For the periods ended June 30 (unaudited, in thousands of dollars)	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
Net earnings	\$ 47,045	\$ 32,315	\$ 27,474	\$ 9,899
Interest expense on debentures, net of tax	1,002	997	1,993	1,982
Net earnings for diluted earnings per share	\$ 48,047	\$ 33,312	\$ 29,467	\$ 11,881
Basic weighted average common shares	37,802,305	37,800,943	37,801,624	37,800,943
Shares due to dilutive effect of debentures	5,140,891	5,055,147	5,130,967	5,055,147
Diluted weighted average common shares	42,943,196	42,856,090	42,932,591	42,856,090
Basic earnings per common share	\$ 1.24	\$ 0.85	\$ 0.73	\$ 0.26
Diluted earnings per common share	\$ 1.12	\$ 0.78	\$ 0.69	\$ 0.26

### Normal Course Issuer Bid

On March 17, 2022, the Company renewed its normal course issuer bid ("NCIB") to purchase up to 1,890,047 of its common shares, representing approximately 5% of the common shares issued and outstanding as of the close of business on March 9, 2022.

Under the NCIB, the Company may purchase up to 1,517 common shares per day, representing 25% of the average daily trading volume for the previous six months. The Company may buy back common shares anytime during the twelve-month period beginning on March 21, 2022 and ending on March 20, 2023. The stated capital of the common shares of \$0.21 per share equals the approximate paid-up capital amount of the common shares for purposes of the Income Tax Act.

Under the current NCIB, no common shares have been purchased or cancelled for the period ended June 30, 2022.

The Company did not purchase any shares under the previous NCIB, which began on March 19, 2021 and concluded on March 18, 2022.

## 19. Accumulated Other Comprehensive Loss

(unaudited, in thousands of dollars)	Hedges		Foreign exchange translation	Total
	Net investment	Purchase Commitment		
Balance at January 1, 2021	\$ (19,447)	\$ (978)	\$ (12,362)	\$ (32,787)
Gain (loss)	794	1,769	(1,916)	647
Reclassified to property, plant, and equipment	—	1,194	—	1,194
Income tax expense	(110)	(263)	—	(373)
Net gain (loss)	684	2,700	(1,916)	1,468
Balance at December 31, 2021	\$ (18,763)	\$ 1,722	\$ (14,278)	\$ (31,319)
(Loss) gain	(3,058)	605	6,873	4,420
Income tax (expense) recovery	(61)	24	—	(37)
Net (loss) gain	(3,119)	629	6,873	4,383
<b>Balance at June 30, 2022</b>	<b>\$ (21,882)</b>	<b>\$ 2,351</b>	<b>\$ (7,405)</b>	<b>\$ (26,936)</b>

## 20. Supplementary Disclosure of Cash Flow Information

The other items not affecting cash are as follows:

	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
For the periods ended June 30 (unaudited, in thousands of dollars)				
Interest expense	\$ 5,048	\$ 4,931	\$ 10,033	\$ 10,248
Interest income	(28)	(15)	(39)	(42)
Income tax expense (recovery) (Note 8)	8,947	8,752	(1,210)	(1,990)
Employee future benefit expense	468	620	929	1,249
Foreign currency gain (Note 7)	(2,097)	(527)	(1,490)	(580)
Other	59	(137)	(81)	(90)
	\$ 12,397	\$ 13,624	\$ 8,142	\$ 8,795

Additions to property, plant and equipment are as follows:

	Three Months Ended		Six Months Ended	
	2022	2021	2022	2021
For the periods ended June 30 (unaudited, in thousands of dollars)				
Additions to property, plant, and equipment (Note 11)	(4,397)	(22,578)	(13,200)	\$ (29,871)
Amounts included in working capital	238	(2,036)	1,474	494
Capitalized interest	—	524	—	524
Other non-cash adjustments	—	883	—	1,037
	\$ (4,159)	\$ (23,207)	\$ (11,726)	\$ (27,816)

## 21. Commitments

The table below reflects the commitments of the Company at June 30, 2022.

(unaudited, in thousands of dollars)

Construction of one domestic dry bulk self-unloader	\$ 50,797
Construction and purchase of three bulk carriers through the Company's interest in a joint venture	14,587
Employee future benefit payments	3,179
Leases	506
	\$ 69,069

## 22. Financial Instruments and Risk Management

The Company's financial instruments included in the interim condensed consolidated balance sheet comprise cash, accounts receivable, accounts payable and accrued charges, derivative assets, mortgage receivable, dividends payable and long-term debt.

### Fair Value

The Company's financial instruments, excluding derivative assets, are carried at amortized cost which approximates fair value due to their short-term nature. Derivative assets are remeasured for fair value at the end of each reporting period. The carrying values of the Company's financial liabilities approximate their fair values with the exception of long-term debt. The fair value hierarchy for the Company's financial liability not measured at fair value is as follows:

	June 30		December 31	
	2022		2021	
As at (unaudited, in thousands of dollars)				
Long-term debt				
Carrying value	\$ 404,024	\$	400,851	
Fair value, classified as Level 2	\$ 361,773	\$	409,094	

The difference in the fair value of long-term debt compared to the carrying value is due to the difference in the rates on the debt compared to current market rates for similar instruments with similar terms. The fair value of the convertible debentures included in long-term debt is based on market rates.

### Liquidity Risk

The contractual maturities of non-derivative financial liabilities for the remainder of the year and forward are as follows:

(unaudited, in thousands of dollars)	2022	2023	2024	2025	2026	2027 and Beyond	Total
Long-term debt	\$ 75	\$ 5,198	\$ 81,328	\$ —	\$ —	\$ 317,423	\$ 404,024
Capital asset commitments	6,530	53,571	5,283	—	—	—	65,384
Interest payments on long-term debt	8,321	16,455	14,231	12,067	12,067	92,938	156,079
Employee future benefit special payments	55	781	781	781	781	—	3,179
Leases	71	116	120	125	74	—	506
	\$ 15,052	\$ 76,121	\$ 101,743	\$ 12,973	\$ 12,922	\$ 410,361	\$ 629,172

### Foreign Exchange Risk

At June 30, 2022 and December 31, 2021, approximately 37% and 42% respectively of the Company's total assets were denominated in U.S. dollars, including U.S. cash of \$26,217 and \$71,935 at June 30, 2022 and December 31, 2021, respectively.

The Company has significant commitments due for payment in U.S. dollars. For payments due in U.S. dollars, the Company mitigates the risk principally through U.S. dollar cash inflows and foreign-denominated debt. The Company also utilizes foreign exchange forward contracts as a hedge on purchase commitments to manage its foreign exchange risk associated with payments required under shipbuilding contracts with foreign shipbuilders for vessels that will join our Canadian flag domestic dry-bulk fleet.

At June 30, 2022 and December 31, 2021, the Company had U.S. dollar denominated foreign exchange forward contracts outstanding with a notional principal of \$39,420 and fair value gain of \$2,589 (December 31, 2021 - \$1,984).



## 23. Segment Disclosures

The Company operates through six segments; Domestic Dry-Bulk, Product Tankers, Ocean Self-Unloaders, Global Short Sea Shipping, Investment Properties and Corporate. The segment operating results include fully consolidated subsidiaries and interests in jointly controlled entities. Segment disclosures are based on how the Chief Executive Officer views operating results and how decisions are made about resources to be allocated to operating segments.

The following presents the Company's results by reportable segment.

For the three months ended June 30, 2022 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
Revenue	\$ 99,288	\$ 31,923	\$ 50,292	\$ 1,307	\$ 653	\$ —	\$ 183,463
Operating expenses	(68,375)	(23,590)	(32,207)	(1,205)	(238)	—	(125,615)
Selling, general and administrative	(2,932)	(1,120)	(342)	—	(4,373)	—	(8,767)
Depreciation and amortization	(6,477)	(3,530)	(6,604)	—	(389)	—	(17,000)
Operating earnings (loss)	21,504	3,683	11,139	102	(4,347)	—	32,081
Interest, net	—	—	—	—	(5,020)	—	(5,020)
Gain on sale of property	—	—	—	14,372	—	—	14,372
Foreign currency gain	—	—	—	—	2,097	—	2,097
	21,504	3,683	11,139	14,474	(7,270)	—	43,530
Income tax (expense) recovery	(5,852)	(1,204)	—	(3,917)	2,026	—	(8,947)
Net earnings from investments in joint ventures	—	—	3,008	—	—	9,454	12,462
<b>Net earnings (loss)</b>	<b>\$ 15,652</b>	<b>\$ 2,479</b>	<b>\$ 14,147</b>	<b>\$ 10,557</b>	<b>\$ (5,244)</b>	<b>\$ 9,454</b>	<b>\$ 47,045</b>

For the three months ended June 30, 2021 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
Revenue	\$ 96,855	\$ 28,688	\$ 40,006	\$ 1,407	\$ 731	\$ —	\$ 167,687
Operating expenses	(56,411)	(19,276)	(24,133)	(1,262)	(229)	—	(101,311)
Selling, general and administrative	(3,101)	(1,081)	(299)	—	(2,825)	—	(7,306)
Other operating items	2,730	—	(5,513)	—	—	—	(2,783)
Depreciation and amortization	(6,519)	(3,510)	(6,196)	(435)	(332)	—	(16,992)
Operating earnings (loss)	33,554	4,821	3,865	(290)	(2,655)	—	39,295
Interest, net	—	—	—	—	(4,916)	—	(4,916)
Gain on sale of property	1,586	—	—	—	—	—	1,586
Foreign currency gain	—	—	—	—	527	—	527
	35,140	4,821	3,865	(290)	(7,044)	—	36,492
Income tax (expense) recovery	(9,218)	(1,618)	—	194	1,890	—	(8,752)
Net earnings from investments in joint ventures	—	—	31	—	—	4,544	4,575
<b>Net earnings (loss)</b>	<b>\$ 25,922</b>	<b>\$ 3,203</b>	<b>\$ 3,896</b>	<b>\$ (96)</b>	<b>\$ (5,154)</b>	<b>\$ 4,544</b>	<b>\$ 32,315</b>

For the six months ended June 30, 2022 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
Revenue	\$ 123,876	\$ 49,959	\$ 90,613	\$ 2,842	\$ 1,276	\$ —	\$ 268,566
Operating expenses	(110,613)	(38,706)	(59,535)	(2,803)	(516)	—	(212,173)
Selling, general and administrative	(5,926)	(2,373)	(677)	—	(8,202)	—	(17,178)
Depreciation and amortization	(13,052)	(6,755)	(13,155)	—	(783)	—	(33,745)
Operating (loss) earnings	(5,715)	2,125	17,246	39	(8,225)	—	5,470
Interest, net	—	—	—	—	(9,994)	—	(9,994)
Gain on sale of property	—	—	—	14,372	—	—	14,372
Foreign currency gain	—	—	—	—	1,490	—	1,490
	(5,715)	2,125	17,246	14,411	(16,729)	—	11,338
Income tax recovery (expense)	1,380	(792)	—	(3,901)	4,523	—	1,210
Net earnings from investments in joint ventures	—	—	2,971	—	—	11,955	14,926
<b>Net (loss) earnings</b>	<b>\$ (4,335)</b>	<b>\$ 1,333</b>	<b>\$ 20,217</b>	<b>\$ 10,510</b>	<b>\$ (12,206)</b>	<b>\$ 11,955</b>	<b>\$ 27,474</b>

For the six months ended June 30, 2021 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
Revenue	\$ 121,408	\$ 46,905	\$ 72,501	\$ 3,000	\$ 1,472	\$ —	\$ 245,286
Operating expenses	(101,320)	(32,728)	(45,551)	(2,510)	(492)	—	(182,601)
Selling, general and administrative	(6,045)	(2,128)	(605)	—	(7,038)	—	(15,816)
Other operating items	3,031	—	(5,513)	—	—	—	(2,482)
Depreciation and amortization	(13,203)	(7,005)	(12,599)	(1,078)	(600)	—	(34,485)
Operating earnings (loss)	3,871	5,044	8,233	(588)	(6,658)	—	9,902
Interest, net	—	—	—	—	(10,206)	—	(10,206)
Gain on sale of property	1,586	—	—	—	—	—	1,586
Foreign currency gain	—	—	—	—	580	—	580
	5,457	5,044	8,233	(588)	(16,284)	—	1,862
Income tax (expense) recovery	(1,340)	(1,678)	—	562	4,446	—	1,990
Net earnings from investments in joint ventures	—	—	59	—	—	5,988	6,047
Net earnings (loss)	\$ 4,117	\$ 3,366	\$ 8,292	\$ (26)	\$ (11,838)	\$ 5,988	\$ 9,899

As at June 30, 2022 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self- Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
<b>Assets</b>							
Current assets	\$ 51,120	\$ 8,020	\$ 36,409	\$ 4,338	\$ 102,448	\$ —	\$ 202,335
Property, plant, and equipment	468,234	90,228	235,634	—	7,407	—	801,503
Investments in joint ventures	—	—	6,694	—	—	167,528	174,222
Goodwill	7,910	—	—	—	—	—	7,910
Mortgage receivable	—	—	—	18,000	—	—	18,000
Other assets	7,093	—	8	—	15,382	—	22,483
	\$ 534,357	\$ 98,248	\$ 278,745	\$ 22,338	\$ 125,237	\$ 167,528	\$ 1,226,453

<b>Liabilities</b>							
Current liabilities	\$ 44,005	\$ 10,834	\$ 15,323	\$ 1,884	\$ 16,003	\$ —	\$ 88,049
Current portion of long-term debt	—	—	—	—	5,269	—	5,269
Long-term liabilities	1,252	14,424	—	—	58,850	—	74,526
Long-term debt	—	—	—	—	390,390	—	390,390
	45,257	25,258	15,323	1,884	470,512	—	558,234
<b>Shareholders' Equity</b>	489,100	72,990	263,422	20,454	(345,275)	167,528	668,219
	\$ 534,357	\$ 98,248	\$ 278,745	\$ 22,338	\$ 125,237	\$ 167,528	\$ 1,226,453

As at December 31, 2021 (unaudited, in thousands of dollars)	Domestic Dry-Bulk	Product Tankers	Ocean Self-Unloaders	Investment Properties	Corporate	Global Short Sea Shipping	Total
<b>Assets</b>							
Current assets	\$ 41,136	\$ 3,523	\$ 28,317	\$ 5,801	\$ 111,797	\$ —	\$ 190,574
Property, plant, and equipment	476,075	92,758	242,241	—	7,848	—	818,922
Investments in joint ventures	—	—	3,647	—	—	151,493	155,140
Goodwill	7,910	—	—	—	—	—	7,910
Non-current assets held for sale	—	—	—	14,167	—	—	14,167
Other assets	6,612	—	9	—	6,749	—	13,370
	\$ 531,733	\$ 96,281	\$ 274,214	\$ 19,968	\$ 126,394	\$ 151,493	\$ 1,200,083
<b>Liabilities</b>							
Current liabilities	\$ 44,312	\$ 9,543	\$ 9,828	\$ 1,784	\$ 18,894	\$ —	\$ 84,361
Current portion of long-term debt	—	—	—	—	150	—	150
Long-term liabilities	1,586	14,065	—	417	67,689	—	83,757
Long-term debt	—	—	—	—	391,532	—	391,532
	45,898	23,608	9,828	2,201	478,265	—	559,800
<b>Shareholders' Equity</b>	485,835	72,673	264,386	17,767	(351,871)	151,493	640,283
	\$ 531,733	\$ 96,281	\$ 274,214	\$ 19,968	\$ 126,394	\$ 151,493	\$ 1,200,083

## 24. Share-Based Compensation

The Company maintains a stock option program for certain key employees. Options on common shares are periodically granted to eligible employees under the plan having a term of five years and cliff vest on the third anniversary of the grant date. These options provide holders with the right to purchase common shares of the Company at a fixed price equal to the closing market price of the shares on the day prior to the date the options were issued. Under this plan, 1,890,251 common shares have been reserved for future issuance. The outstanding options expire on various dates to February 25, 2027. The following table summarizes the Company's stock option activity and related information.

<b>Stock Option Activity</b> (unaudited, amounts not stated in thousands)	Number of shares	Weighted average exercise price
Number outstanding, at January 1, 2021	343,542	\$ 13.13
Granted	112,668	14.69
Exercised	(100,000)	(12.74)
Exercise price adjustment	—	(1.77)
Number outstanding, at December 31, 2021	356,210	\$ 12.03
Granted	146,250	16.94
Exercised	(130,000)	(13.15)
<b>Number outstanding, at June 30, 2022</b>	<b>372,460</b>	<b>\$ 14.91</b>

The Company's Board of Directors authorized the payment of a special dividend in the amount of \$2.65 per common share, which was paid on January 12, 2021. The payment of the special dividend triggered an adjustment of \$1.77 to the weighted average exercise price of the stock options.

The following table summarizes information relating to stock options outstanding as at June 30, 2022.

<b>Exercise price per share</b> (amounts not stated in thousands)	Options outstanding	
	Number of shares	Remaining contractual life (years)
\$12.52	113,542	2.66
\$14.69	112,668	3.66
\$16.94	146,250	4.66
	372,460	

For the six months ended June 30, 2022, the Company recognized compensation expense for stock option awards of \$107 (2021 - \$379). For the six months ended June 30, 2022, 146,250 (2021 - 112,668) options were granted by the Company at a weighted average fair value of \$2.59 per option (2021 - \$1.77).

## 25. Comparative Figures

Certain comparative figures have been reclassified to conform to the current year financial statement presentation.



Your Marine Carrier of Choice™

**2022**

**ALGOMA CENTRAL CORPORATION**

63 Church Street, Suite 600, St. Catharines, Ontario L2R 3C4  
(905) 687-7888

[www.algonet.com](http://www.algonet.com)