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ALGOMA INTREPID TORONTO IMO 9773387

Cover Photo: Andrew Russell

MESSAGE FROM OUR PRESIDENT & CEO



I would first like to take this opportunity to wish everyone a Merry Christmas and all the best in the New Year. Congratulations on making it to the end of 2020 - I am incredibly proud of our Algoma family for the way we continue to come together and successfully adjust our operations to the challenges this new environment has presented us. Thank you for your courage, perseverance, and commitment to your role as essential workers that has allowed Algoma to play our part in keeping supply chains moving, not only for the benefit of ourselves, but society as a whole. As we look forward to 2021, let's continue to apply what we have learned to keep each other and our operations safe.

This time last year, we announced a new vision - to be the Marine Carrier of Choice. Due to the efforts of every Algoma employee, we have continued to earn and uphold this title while pressing on in our goal of securing a sustainable future, even in the face of a global pandemic. In the second half of 2020, we have:

- Raised \$102,000 in donations for United Way including employee donations and the company match. These funds are used to support our local communities across the country in a great time of need. I am consistently blown away by your generosity - thank you and way to go!
- Expanded our domestic dry-bulk fleet with the delivery of the Algoma Intrepid, and the keel-laying of the Captain Henry Jackman, which will be launched on Christmas Day.
- Completed a strategic review and re-committed to our 2020 focus areas for 2021: Strategic Development, People, Fleet Optimization, and Process Improvement. We have developed a list of projects under these prioritized areas that will allow us to bring our goals to life.
- Re-structured our balance sheet through a re-financing that significantly lowered our cost of debt and allowed us to reward shareholders with a \$100M special dividend.
- Achieved Operational Excellence in 50% of our fleet for the first time in Algoma's history. This is no small feat and you



Gregg, his wife Dlanne, and grandson Logan

should be incredibly proud of yourselves - I know I am. Let's keep the momentum going and aim for 100%!

 Our Oceans team had to adjust their plans from China to Turkey for a major dry-docking and overcome serious hurdles related to crew changeover and repatriation for seafarers.

I know this year has been difficult and most of us are relieved to see it come to an end, however we are not at the finish line yet. While there is light at the end of the COVID-19 tunnel with vaccines beginning to roll-out worldwide, it is imperative that we do not become complacent. We must continue to take ownership and act with integrity to keep each other safe as we meet our customers' requirements.

2020 has shown us what we are capable of - we have proven our ability to overcome immense challenges, and we have done so together as the Algoma family. I believe in this team, and have full confidence we will surmount any obstacles that may come our way in 2021.

For now, Merry Christmas and a safe and happy holiday season from my family to yours.



Gregg and Dianne's four children - David, Abby, Katie and Jacob

ACC COVID-19 TASK FORCE UPDATE

With the holiday season quickly approaching, there has been a reintroduction of both shoreside and shipboard protective measures and a tightening of restrictions in response to the continued surge in COVID-19 cases. The following is a summary of some of the key measures put in place by the ACC COVD-19 Task Force to prevent the introduction and spread of the COVID-19 virus.

Shipboard COVID-19 Testing Status

The Company continues to explore, with our various medical service providers, the availability of remote COVID testing of shipboard crews. Shipboard testing remains a challenge due to many factors specific to the marine industry: limited time in port, remote port locations, vessel delays and schedule changes, availability of medical personnel to administer testing, time to get results back, and the accuracy of portable rapid response kits that are on the market. Local government public health agencies control the administration of the "swab" or PCR COVID-19 test, which is currently restricted to COVID-19 symptomatic persons at fixed locations with a pre-booked appointment time. The PCR test is currently the "gold standard" for COVID-19 testing. This type of test does not work well with the dynamic nature of our industry.

The decision to send a crew member ashore for COVID-19 testing is made based on medical guidance and recommendations provided by a Third Party medical consultancy service - Future Care. If a crew member is reported not to be feeling well for any reason, there is ongoing consultation between the vessel Captain, Algoma Human Resources, and Future Care as to the proper precautionary measures and the next course of action to be taken. Precautionary measures may include: in-cabin self isolation for a period of time; administering common cold and flu medication, and/or evacuation ashore for emergency medical assistance with possible COVID-19 testing. Other crew members should continue to practice the existing COVID-19 safety protocols of physical distancing, the wearing of nonmedical face masks where safe to do so, and sanitization measures.

The Company will keep you updated if practical, government approved and accurate onboard COVID-19 testing options are made readily available to rapid testing onboard.

Shore Leave

Due to the increased number of COVID-19 cases being reported in many of the port communities that our vessels call on, the ACC COVID-19 Task Force has made the difficult decision to permit shore leave to all but very few ports. Shore leave has been restricted in those port areas with high COVID-19 infections rates including those ports in the "orange or red zone designations", as well as those in lockdown status. Since the onset of the declared pandemic, shore leave has not been permitted in any US ports.

Lay-up Planning

Winter lay-up 2021 is fast approaching, and Algoma will be making some improvements to our COVID-19 procedures to accommodate the concerns that a vessel out of service and under repair may present. Forward looking contingency planning is underway to be able to respond with effective measures so that essential lay-up work can be completed, and our domestic fleet is readily able to "answer the bell" for fitout 2021. This includes: measures to ensure that critical vessel repairs and maintenance can be completed; the adequacy of available contractor personnel; availability and delivery of key parts with their timely installation onboard vessels, and the safety and availability of Algoma personnel involved in lay-up and fit-out work.

As part of our lay-up planning, we are asking our main contractors to review their COVID-19 procedures to ensure that they are equivalent to Algoma's own. Our contractors are being strongly encouraged to have COVID-19 procedures in place that embody the applicable requirements of the Chamber of Marine Commerce's Ship Owners Trusted Partners initiative. Link below: <u>https://www.marinedelivers.com/marine-industrytrusted-partners-initiative/</u>

Office Response Plan

The St. Catharines office Pandemic Response Plan remains in place and is reviewed periodically to ensure its contents are in accordance with the guidance and regulatory requirements provided by federal and provincial governments and their health agencies. The plan outlines office capacity limits based on five (5) phases. The decision to move from one phase to the next will be determined by considering multiple factors including but not limited to: the precautionary measures already in place; risk; virus status both locally and provincially; government restrictions and public health guidelines.

The upcoming holiday season will be difficult for many of us as the pandemic will prevent us from being with many family members and friends. Our festive family traditions may be severely impacted, altered or cancelled altogether. It will be hard for many of us this year.

However, we can still make it a special holiday season and develop new traditions this year to celebrate. We can come up with innovative ways to celebrate holidays safely with others. One of the best gifts we can provide to others and ourselves this season is to follow public health recommendations and guidance to prevent the spread of the COVID-19 virus. Please look after yourselves and stay healthy.

> *Tom Anderson* Director, Marine Operations On behalf of the ACC COVID-19 Task Force









THIS SHIP SAILS SAFE

Congratulations to the following vessels for their Operational Excellence in 2020!

Algoscotia Algonova Algoma Hansa Algosea Algoterra Algonorth Algoma Equinox Algoma Guardian Algoma Buffalo Algoma Compass

G3 Marquis Algoma Harvester Algoma Sault Algoma Enterprise NACC Quebec NACC Argonaut Algoma Vision Hon. Henry Jackman Algoma Integrity

50% of our fleet currently holds Operational Excellence status - a new benchmark achievement for Algoma. This is not due to chance, but from hard work and a commitment to safety and each other.

Which ships will join the elite group in 2021?



Operational Excellence is:

- 1. No treatment above first aid
- 2. No oil spill to water, land or deck
- 3. No ship, dock, cargo or bottom contact
- (causing damage greater than \$10k)



@AlgomaCentral

Job postings, company news, events, crew stories and more!

CALLING ALL EMPLOYEES:

We want to share your stories! If you'd like to see your content featured on our social media platforms, please send any photos/videos to **social@algonet.com** (and ensure proper PPE)!

EQUINOX UPDATE

Captain Henry Jackman

The launch of the *Captain Henry Jackman* was originally scheduled to take place early December of this year. Although the pandemic has had its effects, on the shipyard as well as many of the major equipment suppliers the team has worked with, the shipyard and I are very pleased to report that the launch is now scheduled to take place on Christmas Day. As China is currently 13 hours ahead of Canada, the entire Algoma Family will wake up knowing there is a very, very large Christmas present under the tree.

Throughout the spring and summer months, the yard and site team were fully occupied with block fabrication works inside the shops, as well as Factory Acceptance Tests (FAT) of equipment. The first blocks began entering the blasting and painting buildings in July/August and completed final outfitting and Grand Block assembly near the slipway through the end of September.

The first Grand Block was landed on the slipway, marking the start of the erection process, on September 30. The final superstructure block was landed on the ship on November 15 with the overall erection process taking only 46 days.



First block on Slipway September 30, 2020



Main engine being installed

As mentioned in previous articles, this facility uses a floating dock for launching the vessel, which allows the shipyard to reach a higher level of completion on the various installations. This includes: insulation, flooring, furniture and piping due to the removal of weight related restrictions associated with inclined slipway launching. They are taking full advantage of this with three to four hundred workers on board every day, cranes constantly delivering materials to the deck accommodations, and a steady stream of cables, pipe sections and small equipment components streaming into the machinery spaces. At this stage of the build it seems like total chaos wherever you look, but over the last weeks the appearance of a few service engineers is signalling the approach of final installation checks prior to launching.

The goal here is to have the ship in a condition to start systems commissioning immediately after launching. This means pressure testing, flushing and most significantly the electrical and control systems connections and testing. The current plan calls for sea trials to be taking place in the second half of March, and all going well the delivery could be as early as March 31, 2021 which would allow the ship to depart and be in service in Canada in early June.



Erection completed November 15, 2020

Berníe Johnson Director, Special Projects

Algoma Intrepid

The Algoma Intrepid is Algoma's newest domestic self-unloader. The vessel was delivered by the 3 Maj shipyard on September 29, 2020, with the Croatian Prime Minister and the Canadian Ambassador in attendance at the delivery ceremony:



The vessel is identical to that of the Algoma Innovator, with some operational improvements.



The ship departed Rijeka, Croatia on October 05, 2020 bound for the port of Split, Croatia for a load of ballast stone – the stone being necessary to achieve the strength and stability characteristics required for the delivery voyage over the North Atlantic. The *Algoma Intrepid* departed Split on October 10 and started her journey home, with a planned stop at Gibraltar to take on bunkers for the Atlantic crossing.

The vessel departed Gibraltar area on October 24, 2020. While there were some areas of concern weather-wise and it looked like she may need to head to Bermuda for safe harbour, the weather service monitored these events and directed the ship to minimize the impact of the weather fronts on the vessel's operation. She safely made her way to Canada, arriving in Montreal on November 10, 2020.

The vessel underwent flag change at Montreal to bring her under Canadian Flag and for the Algoma crew to take over the ship. On November 17 she tied up below Lock 1 and the ship was made ready for cargo unloading. The vessel's unloading gear, the winches and the deck crane all had minor issues to be dealt with before discharge could take place, and by November 18 the ship had started to discharge her stone load. On November 19 the ship set sail for Goderich and a load of salt, and began permanent service on the Lakes.

Rob Houston Senior Technical Consultant





FLEET UPDATE - WINTER WORK

Every year we start planning for winter work well in advance, and this year is no exception. The planning for the winter to come starts even before the current winter is over. The 10 year fleet plan is updated on a regular basis, and it is the starting point for each year's LU (lay-up) budget discussions. The fleet plan captures routine maintenance cycles for all machinery, various upgrades, and important survey cycles such as dockings, ITSS, and SS. Specifications are developed for major works including dockings, steel works, machinery upgrades and other work. In some cases, we go out for quotations on this work as early as July.

This year, DDB has two dockings: the *Algoma Mariner* in Verreault, and the *Algoma Buffalo* at Donjon Shipyard in Erie. These contracts were awarded early after an extensive quotation process to ensure we get our pick of yards.

A number of vessels have ITSS coming due which can result in significant steel work. Other work being planned includes the start of a scrubber upgrade program for the Equinox Class vessels. We still consider the Equinox Class to be new vessels, but some components in these systems are already obsolete, and over the next 2 - 3 years will be replaced. Winch upgrades are also planned for two Equinox self-unloaders which should improve their performance. We now have to plan for earlier obsolesce of equipment that in some cases would have lasted 20 - 30 years or more. Variable frequency drives and other equipment tend to require much earlier replacement than the older technology these replace. Some of the older equipment including main engines, generators, etc., now require some parts to be ordered 12 months in advance, as it is becoming increasingly difficult to obtain parts for legacy vessels.

The quotation process is important to our winter works to ensure we get the best price at good quality. Even routine work that is

performed every year, such as the overhaul of main engine and generator cylinder heads, goes out for quotation. Without good planning, winter work will not be as successful and effective as it has to be to ensure vessels are reliable for the following operating season. We do not have an unlimited maintenance budget so we have to effectively plan and prioritize what needs to be done.

Despite all the planning that goes into preparing for winter work, there are some things that are difficult to plan for. We expect COVID-19 to have an impact on 2021 winter work, but to what extent? Appropriate and practical precautions will be put in place to protect crews remaining onboard. Ongoing diligence will be required by everyone – crews, contractors, and shore staff visiting vessels. Some of the risk can be managed with the now well-understood precautions. What we don't know is the impact COVID-19 may have on technicians travelling from out of the country, or even a different province, what material shortages there may be, or how outside labour could be impacted for any number of reasons.

Positioning ships to where they need to be is always a challenge. There are less winter berths available to us than years ago, and some of these berths come with restrictions that make it difficult to go about our business. Getting a ship to the intended location can have a significant impact on what work gets done.

Every winter period has its challenges, and occasionally some surprises. Regardless of what they are, they will be handled by our professional team of shipboard and shore staff, with the support of our contractors and suppliers. The winter work period may be the most important thing that the engineering and technical staff do, because it sets us up for the success in operating season that follows.

> Steve Wright Vice President, Engineering



Algoma Mariner



Algoma Buffalo

COMMUNITY MATTERS

United Way Campaign Results

The ways in which we get invovled in our communities have been significantly impacted this year, but the need has been even greater. Recognizing this, Algoma continued our annual support of United Way and we were even able to participate in a few days of caring (socially distanced of course). Thanks to your incredible generosity, we were able to raise \$51,940 through employee donations and fundraisers. Along with the Company match, a total of \$102,275 will go to making a difference in communities across Canada! A sincere thank you to everyone who participated - we could not have done this without you!



\$102,275 raised thanks to you!

Days of Caring



Thanks to the careful planning of UW organizers, a group of shoreside employees were able to safely continue an annual tradition -Backpacks for Kids! The group packed 1900 pencil cases for children/youth in need with school supplies and a \$25 Walmart gift card while practicing social distancing and wearing masks.



In early December, another small group of shoreside employees (taking appropriate COVID precautions) gathered at the UW warehouse to pack 35 Welcome Home Kits! These kits provide basic household supplies to individuals and families transitioning from shelters to permanent housing. They enable recipients to start their new lives with the materials required to cook and serve meals and to attend to personal hygiene. As a result, recipients are able to focus their limited funds on essentials such as rent and food.



In an effort to keep our employees safe as well as support our communities, Algoma made our own branded face masks available for purchase with all proceeds going to United Way! Thank you to everyone who purchased masks - stay safe!



This day of caring was inspired by our friend and colleague, Bruce Partridge. To honour his memory, shoreside employees participated in a food drive for Community Care. Algoma employees and board members contributed food and monetary donations, together raising over \$5,500 for Community Care - an organization close to Bruce's heart.



EMPLOYEE RECIPES

Thank you to everyone who took the time to share their recipes with us! Unfortunately we were unable to select them all - here are a few of our favourites to try over the holidays!

Sweet & Sour Chicken	
Submitted by Antonio Sartillo, Chief Cook	
Prep Time: 15 minutes Cooking Time: 45-50 minutes	Thanksgiving Vegetable Casserole Recipe by Grace Klaassen Submitted by Captain Peter Klaassen
 Ingredients: 500g skinless, boneless chicken breast, cut into 2.5 cm pieces 2 tbsp. soy sauce 1 tbsp. rice wine 8oz. can pineapple chunks in natural juice, drained and juice reserved 2 tbsp. corn flour 3 tbsp. sunflower oil 1 green pepper, cut into bite-size pieces 1 celery stalk, thickly sliced 1 onion, cut into bite-size pieces 4 tbsp. tomato ketchup 8 oz. Lychees (optional) Salt and black pepper to taste Fresh coriander, chopped for garnish Instructions 1. Toss the chicken pieces in a large bowl with soy sauce and rice wine. 2. Cover and marinate in the refrigerator for at least 30 minutes. 3. Meanwhile, make the reserve pineapple juice with water and blend with the corn flour. Set aside. 4. When the chicken is done marinating, heat the oil in a wok. Add the green and red peppers, celery and onion to the wok and stir for about 5 minutes. 6. Add the pineapple and corn flour juice mixture, as well as the ketchup and lychee to the wok and cook for about 3 minutes until thickened. 7. Season with salt and pepper and serve immediately.	Cooking Time: Approx. 50 minutes Makes: 8-10 Servings Ingredients: Filling • 5 large sweet potatoes • 2 lbs. carrots (approximately 12 carrots) • 3/4 cup orange juice • 2 tbsp. liquid honey • 2 tbsp. liquid honey • 2 tbsp. butter • 2 tsp. cinnamon • 2 cloves garlic, minced • 1 tsp. salt Topping • 1 ½ cups fresh bread crumbs • 1/2 cup chopped pecans • 1/3 cup melted butter • 1 tbsp. fresh parsley, chopped Instructions: 1. Cook potatoes and carrots, then drain and puree. 2. Preheat oven to 350 degrees. 3. Add remaining filling ingredients to puree and blend well. 4. Spread filling mixture evenly in a suitable baking dish. 5. Combine all topping ingredients in a bowl, and sprinkle over filling mixture. 6. Cover with foil and bake for 20 minutes. 7. Uncover and bake for an additional 30 minutes, or until heated through.

AT

Caribbean Hot Sauce

Submitted by Captain Craig Smith

Prep Time: 10 minutes Cooking Time: 20 minutes

Ingredients

- 1 green mango, peeled, seeded and chopped
- 5 scotch bonnet peppers
- 1 red pepper, seeded and chopped
- 1 onion, peeled and chopped
- 4 tomatoes, chopped
- 4 cloves of garlic, peeled and chopped
- 4 tbsp. fresh lime juice
- zest from 1 lime
- 1 tbsp. Worcestershire sauce
- 4 tbsp. Dijon mustard
- 1½ cup cider vinegar, divided
- Salt to taste

Instructions

1. Combine all ingredients except cider vinegar in a blender and blend until smooth. Add some cider vinegar as needed to process.

- 2. Transfer to sauce pan with the rest of vinegar and
- simmer for 20 minutes, season with salt to taste.
- 3. Strain and bottle in sterilized jars.

Tomato Basil Squares

Recipe by Sharleen Hayward

Submitted by Peter Hayward, Senior Superintendent, Operations

Ingredients:

- 1 pkg. pizza crust (President's Choice Splendido Crust is recommended)
- 2 cups shredded mozzarella cheese, divided
- 1/4 cup parmesan cheese, grated
- 2 tbsp. snipped fresh basil OR 2 tsp. dried basil
- 2/3 cup mayonnaise
- 1 clove garlic, to be pressed
- 4 plum tomatoes, thinly sliced

Instructions:

- 1. Preheat oven to 375 degrees.
- 2. Sprinkle crust with 1 cup of mozzarella cheese, set aside.

3. In a bowl, combine parmesan cheese, remaining mozzarella cheese, basil and mayonnaise, and mix well.

- 4. Using garlic press, press garlic over cheese mixture and mix well.
- 5. Arrange tomatoes in single layer over mozzarella cheese on the crust.

6. Scoop and spread the cheese mixture evenly over the tomatoes.

7. Bake for 15 to 20 minutes or until top is golden brown and bubbly.

8. Cut with pizza cutter and serve warm.

Orange Cranberry Delight Cake

Recipe by Sue Roy Submitted by Avi Roy, Director, Tankers

Prep Time: 20 minutes Cooking Time: 30 minutes

Ingredients:

- 170 g. flour
- 170 g. sugar
- 170 g. butter
- 4 eggs
- 1 ½ tsp. baking powder
- 1 ½ tsp. vanilla essence
- 1/2 cup unsweetened shredded coconut
- 1/2 cup dried sweet cranberries
- 1/4 cup sliced almonds, divided
- 2 medium oranges
- 2 tbsp. icing sugar
- 2 ½ tbsp. orange zest

Instructions:

- 1. Preheat the oven to 350 degrees.
- 2. Melt butter and mix with sugar in bowl till fluffy.
- 3. Beat the eggs in a separate bowl, and then add the butter/ sugar mixture.

4. Add the juice of the two oranges, as well as the pulp of one orange. Mix well.

5. Add flour bit by bit, continuously stirring until the mixture is smooth and without lumps.

- 6. Add the baking powder and vanilla essence, and mix again
- 7. Add the coconut, cranberry, orange zest and 1/8 cup (or 2 tbsp.) of the sliced almonds.
- 8. Mix thoroughly with spatula.
- 9. Grease a flat baking pan with butter and pour the mixture into the pan.

10. Place the pan into the oven and bake for approximately 30 mins (exact time will depend on the type of oven).

11. Once done and cooled, garnish the top with the remaining sliced almonds and sprinkle with icing sugar. Slice to size as required.

Tips & Tricks

• For gluten free cake - instead of the regular flour, use half almond flour and half gluten free flour for a total of 170 g.

CHRISTMAS CARD CONTEST

Thank you to all our Bear Cubs who submitted a drawing! Great job everyone!

















Top Row (left to right):

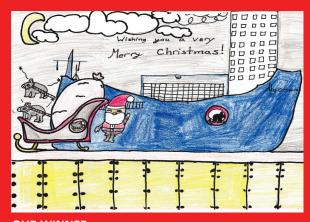
- Miller, age 8, niece of Senior Manager, Fleet Personnel Brooke Cameron
- Parneet, age 9, daughter of 3rd Mate Manmeet Grewal

Middle Row (left to right):

- Hannah. age 7, daughter of GP Watchkeeper Eduard Lemery
- Jaxon, age 4, nephew of Management Trainee, Brandon Andres
- Nico, age 6, daughter of Corporate Counsel, Mike Vanoostveen

Bottom Row (left to right):

- Ethan, age 5, son of GP Watchkeeper, Marlybe Tabobo
- Guman, age 11, daughter of 3rd Mate Manmeet Grewal
- Ashreet, age 6, daughter of 3rd Mate Manmeet Grewal



OUR WINNER: Amelia, age 10, daughter of 2nd Mate Jarrett Rideout

SHARE YOUR STORY





Manager, Human Resources Julie Nieuwesteeg caught the *Algosea* transiting the Welland Canal with her nephew! If you look closely, you can see Captain Durnford run out to give them a wave!



Late night fun making subs together on the Tim S Dool!



Clerk, Billing Shannon Convery shares, "Our new weekend tradition is driving along the canal in hopes of finding some vessels from Mommy's work. Liam LOVES watching and chasing the boats along the canal."

Want to share your story? Submit your photos and description to Bearfact@algonet.com!

CERTIFICATE UPGRADES

Congratulatons to the following employees for upgrading their certificates!



Peter Kosior - Master Mariner Alexandre Therrien - Master, Near Coastal Hugo De Praeter - Chief Mate Ben Murray - Chief Mate Simon Beaulieu - Chief Mate, Near Coastal

ALGOMA SCHOLARSHIP RECIPIENTS



Anne-Carolyne Baetu Daughter of Electrician Constantin Baetu Attending University of Montreal



Son of Captain Richard Hesketh Attending Memorial University



Tori Dominix Daughter of Mechanical Assistant Marshall Dominix Attending Memorial University



Michael Hoffe Son of 3rd Engineer Brian Hoffe Attending College of the North Atlantic



Josiah Forde Son of Chief Cook John Forde Attending University of British Columbia



Syed Maaz Javed Son of Chief Engineer Syed Javed Masood Attending University of Guelph



Kailee Kearley Daughter of Captain Jeff Pink Attending Memorial University



Mark Joseph Magnaye Son of Chief Cook Melchor Magnaye Attending York University



Abbey McCulligh Daughter of Senior Manager, Commercial Jo-Anne McCulligh Attending Western University

CONGRATULATIONS TO OUR RECIPIENTS! WE WISH YOU ALL THE BEST IN YOUR FUTURE ENDEAVOURS.



Sidney Mkeyenge Son of Mechanical Assistant Athumani Mkeyenge Attending Western Univeristy



Daughter of Able Seaman James Sullivan Attending Mount Saint Vincent



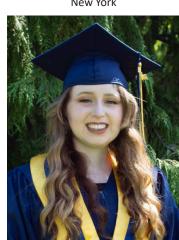
Jocelyne Plamondon Daughter of Engineering Superintendent Paul Plamondon Attending Fanshawe College



David Ruhl Son of President & CEO Gregg Ruhl Attending the State University of New York



Daughter of 1st Mate Ralph Throwbridge Attending Memorial University



Fiona Waldie Daughter of Director, Engineering Robin Waldie Attending Brock University



Maggie Wan Daughter of Clerk, Accounting Grace Chen Attending Cornell University



Megan Waskawich Step-Daughter of Clerk, Payroll Wanda Shaw Attending Niagara College









Coordinator, Investor & Media Hannah Bowlby is proud to announce the birth of her daughter Isla Joyce, born on July 21.



Captain Darnell Normore is proud to announce the birth of his daughter, granddaughter of Captain Trevor James, Abigail "Abby" Cynthia, born on October 4.

Dream BIG Little Bears

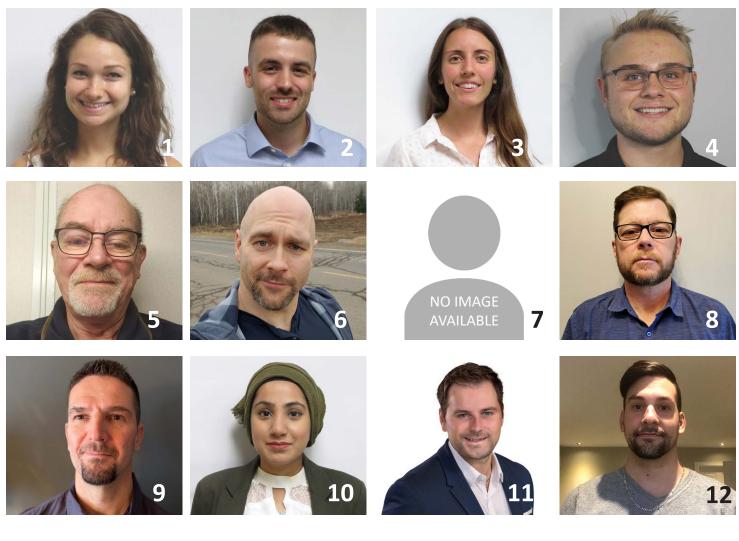
FINAL SAILINGS

It is with our deepest sympathy that we announce the passing of the following employees and retirees: Vice President, Commercial Bruce Partridge passed away October 6; Wheelsman Andre Hamel passed away October 17; Captain Tom Hutchings passed away November 16, and retired Administrative Assistant (Leasing) at ACP Mary Borowicz passed away November 25.

Our sincerest condolences go out to all of their family, friends and colleagues.



NEW HIRES





- 1. Katelyn Marino was hired full time August 24 as Administrator, Human Resources
- 2. Andrew Greenham was hired full time September 10 as Junior Naval Architect
- 3. Alexandra Tremblay was hired full time September 28 as Coordinator, Fleet Personnel
- 4. Michael Hube was hired full time November 1 as Junior Electrical & Automation Engineer
- 5. Chief Engineer Bruce Taylor was hired full time November 1
- 6. Training Captain Steven Knee was hired full time November 1
- 7. Captain Glenn Powell was hired full time November 15
- 8. Training Captain Dale Bruce was hired full time November 15
- 9. Training Captain Gordon "Conrad" Lambert was hired November 15
- **10. Maryum Ghayur was hired full time November 16 as Manager, Tax**
- 11. Training Captain Clovis Saccomano was hired full time November 16
- **12. Training Captain Antoine Bouchard was hired full time December 1**

PROMOTIONS & POSITION CHANGES



- 10. Morgan Pendergast was promoted to Training Captain November 1
- 11. Karl Radam was promoted to Superintendent, Engineering November 2
- 12. Peter Koisor was promoted to Training Captain November 15

SERVICE AWARDS

Since vessel visits were restricted to those for essential purposes, we were not able to get everyone's service award picture this year. However, this does not take away from the importance of these milestones and we appreciate and celebrate the following employees' service with Algoma just the same. Congratulations on your achievement, and we thank you for your passion and dedication to Algoma.



Juan Anderson, GP Watchkeeper Kent Crompton, Repairman Michel Gregoire, GP Watchkeeper Monique Hansen, Chief Cook Gregory Harvey, O/S on Watch Captain Simeon Kendall Michael Ryan, Wheelsman Sheldon Sheppard, GP Watchkeeper Bernd Ullmann, 3rd Engineer Peter Winkley, Chief Financial Officer Gregory Young, GP Watchkeeper

Robert Ames, 1st Mate Gary Bateman, O/S on Watch Austin Randy Ly Chislett, O/S on Watch Harold Clay, 3rd Mate **Chief Engineer Nileththi DeSilva** Shawn Grandy, 2nd Mate Gerald Joseph Guimond, Able Seaman Benjamin Harpwood, 2nd Engineer Terry Holder, 2nd Mate James Klauck, Repairman Sheila Koudjis, Supervisor, Accounts Payable John Lowe, Mobile Utility Crew **Chief Engineer Igors Martinenko** Joe McNeil, Administrator, Network & Infrastructure **Clinton Meade, Mechanical Assistant** Emile Mercier, Assistant Head Cargo Maintenance Athumani Mkeyenge, Mechanical Assistant Roy Myers, GP Watchkeeper Wanda Pye, Chief Cook **Chief Engineer Andrey Serdyuk** Wanda Shaw, Clerk, Payroll Brook Shipp, 1st Mate George Taylor, GP Watchkeeper Chief Engineer Francois Tremblay Ralph Trowbridge, 1st Mate Conrad Wheeler, 2nd Mate





Chief Engineer Anthony Arcand Michel Simon, 2nd Engineer **Chief Engineer Anthony Coleman** Alain Dufour, Chief Cook **Douglas Fisher**, Director, Sales Mary Luz Friedrich, 2nd Cook Rodney Harris, O/S on Watch Christopher Kellam, 2nd Mate John Kelland, O/S on Watch **Chief Engineer Alexandre Konev** Captain John Lavery Ashley MacInnis, 2nd Mate Michael Mallett, Able Seaman Richard Mason, Able Seaman Barbara McFadyen, Administrator, Senior Contract Jeffrey Panunte, Repairman Michael Parsons, 1st Mate Lloyd Pink, Able Seaman

Todd Babineau, Oiler William Byrne, Ordinary Seaman Seymour Chaulk, Ordinary Seaman Charles Chouinard, 2nd Mate **Douglas Diamond, Oiler** James Donnelly, Wheelsman Chief Engineer Trevor D'Souza Bradley Duncan, Chief Cook Jacalyn Dusome, 2nd Cook Kevin Guhl, Assistant Head Cargo Maintenance Peter Jackson, Wheelsman Haniff Jafralie, Chief Cook **Captain Trevor James** Ronald Knox, Head Cargo Maintenance Gilbert Lovell, Assistant Head Cargo Maintenance **Christopher Nicholls, 2nd Cook** John Nolan, 2nd Cook Dwayne Peckford, Wheelsman Paul Plamondon, Engineering Superintendent J. Wayne Rendell, 4th Engineer Bramwell Richards, 2nd Cook Gabrielle Ross, Manager, Disability & Risk Management James Smith, 3rd Mate **Chief Engineer Todd Walters** Paul Young, 3rd Engineer





Gerard Andrea, Able Seaman Neil Barker, 2nd Cook David Campbell, O/S on Watch Harvey Chaulk, Chief Cook John Cummings, O/S on Watch Louis Epp, 2nd Mate Douglas Fudge, Head Tunnelman Glen Harvey, O/S on Watch Captain Richard Hesketh Meurwyn Jeffreys, Supervisor, Maintenance & Custodial Liam Jones, Oiler Captain Peter Klaassen Kenneth Laws, Oiler James Martin, Able Seaman **Captain Douglas Parsons** Blair Pike, 2nd Mate Captain Jeffrey Pink **Ottis Simms**, 2nd Cook Dale Slade, O/S on Watch Rene Veillette, 2nd Mate

Captain Hugh Bain James Bryan, O/S Day Work Captain Bruce Chisling Captain Brian Durnford Cecil King, 2nd Mate





Gary Bailey, Ordinary Seaman Lambert Broughton, Wheelsman Danny Brown, Ordinary Seaman Douglas Elliot, Senior Manager, Purchasing Ashok Kapoor, 2nd Engineer Alvin Pardy, Wheelsman Joseph Richards, Ordinary Seaman Walter Ross, Oiler Captain Raymond Schrempf David Snell, Chief Cook Captain Terry Viscount



Frederick Randell, 2nd Mate

RETIREMENTS

CARL CAREY

Retired on August 4 after 37 years of service. Carl worked as an Engineer onboard the *Algoway*. After the *Algoway* retired, Carl worked as 4th Engineer on board the *Algoma Compass*.

GORDON WATERMAN

Retired on September 8 after 12 years of service. Gordon worked throughout the ACL fleet as Ordinary Seaman, most recently on the *Algoma Transport*.

ROMAN TYMKIW

Retired on September 9 after 23 years of service. Roman was a Wheelsman and worked throughout the domestic drybulk fleet, primarily on the John D. Leitch.

DOUGLAS DIAMOND

Retired on September 21 after 25 years of service. Doug worked throughout the ACL fleet as Dayman and Oiler, most recently on board the *Algoma Harvester*.

MELVIN CHAULK

Retired October 1 after 31 years of service. Melvin worked most of his career onboard the *Algowood* as Ordinary Seaman until the vessel retired. Most recently, Melvin worked on board the *G3 Marquis*.

TONY CARTER

Retired on November 5 after 42 years of service. Tony provided many meals to crew throughout his career as Chief Cook. Tony worked througout the ACL fleet, most recently onboard the *Algoma Mariner* and *Algoma Transport*.

CHIEF WOJCIECH KONDRATOWICZ

Retired on October 1 after 16 years of service. Chief Kondratowicz worked throughout the domestic drybulk fleet, most recently on the *Radcliffe R. Latimer*.

Congratulations to all of our retirees! Thank you for your years of service and wishing you all the best in your next chapter.

Fair Winds & Following Seas

CAPTAIN COLIN MARK

Retired on November 1 after 25 years of service. Captain Mark worked on our tanker vessels, most recently on board the AlgoCanada and Algoma Hansa.